

5 YEAR FINANCIAL PLAN SUMMARY

For Period Ending 31-Dec-2019



Schedule A Draft #3	ACTUAL	BUDGET	ACTUAL	BUDGET	BUDGET	BUDGET	BUDGET	BUDGET
Year End NOT Complete	2018	2019	2019	2020	2021	2022	2023	2024
Revenue								
Tax Levy	-8,437,338	-9,193,047	-9,193,047	-9,784,373	-9,814,310	-9,849,570	-9,984,970	-9,984,970
Tax Levy -Parcel Tax	-434,452	-434,452	-434,452	-434,452	-434,452	-434,452	-434,452	-434,452
Tax Levy-Rail Tax Mitigation	-33,485	-33,485	-33,485	-33,485	-33,485	-33,485	-33,485	-33,485
Tax Levy-R.D. Parcel Tax	-955	-3,121	-2,016	-3,121	-3,121	-3,121	-3,121	-3,121
Grants in lieu	-43,818	0	-33,605	0	0	0	0	0
Grants	-8,385,266	-8,487,083	-9,036,779	-2,925,933	-2,263,000	-1,262,000	-1,262,000	-1,262,000
Interest Earned	-111,109	-147,200	-223,099	-197,200	-195,200	-195,200	-195,200	-195,200
Revenue From Own Sources	-7,651,176	-6,423,258	-6,058,791	-6,362,368	-6,321,982	-6,480,442	-6,509,602	-6,509,602
Transfers from Other Functions	-226,235	-270,000	-272,807	-287,579	-287,579	-287,579	-287,579	-287,579
Transfer from Other Funds	-841,677	-1,320,000	-1,033,345	-100,000	0	-1,305,000	-305,032	-305,032
Capital Borrowing	-1,447,659	0	0	0	0	0	0	0
Transfers From Member Municipalities	-2,995,882	-742,132	-1,937,640	-836,098	-836,098	-836,098	-836,098	-836,098
Surplus/Deficit	-4,624,994	-3,536,183	-3,810,318	-3,774,997	0	0	0	0
Total Revenue	-35,234,045	-30,589,961	-32,069,384	-24,739,606	-20,189,227	-20,686,947	-19,851,539	-19,851,539
Expenditures								
Muller Bay Grant in Aid	0	24,800	24,800	23,300	23,300	23,300	23,300	23,300
General Government Expenditures	2,499,201	4,075,451	3,368,367	3,747,965	3,161,816	3,161,816	3,255,516	3,255,516
General Government -Electoral Area	79,592	62,502	30,352	74,942	71,857	71,857	71,857	71,857
Feasibility Study Reserve Fund	135,941	1,212,021	860,087	857,954	912,020	362,020	362,020	362,020
South Hazelton Fire Protection	120,152	64,500	400,540	65,481	31,500	31,500	31,500	31,500
Skeena Fire Protection	890,582	1,818,574	1,861,862	1,062,517	1,048,707	2,369,667	1,388,599	1,388,599
Dease Lake Fire Protection	89,186	213,550	167,202	240,259	86,300	86,800	87,300	87,300
Hazelton Rural Fire Protection	228,563	174,596	165,568	59,028	57,500	57,500	57,500	57,500
Preparation for Emergencies	139,052	150,400	144,970	162,979	160,670	160,670	160,670	160,670
Regional 911 Emergency Telephone Sys.	683,056	796,576	770,387	746,959	740,800	740,800	740,800	740,800
Emergency Measures Program	832,729	709,939	667,401	792,903	634,440	313,440	313,440	313,440
Thornhill Dog Control	169,323	223,374	202,663	199,040	181,450	181,450	181,450	181,450
Copperside Estates Streetlighting	8,175	7,670	8,062	7,670	7,670	7,670	7,670	7,670
Gossan Creek Subdivision Streetlighting	426	550	356	520	326	326	326	326
Lakelse Lake Streetlighting	531	1,337	320	1,417	550	550	550	550
South Hazelton Streetlighting	16,786	16,420	17,139	18,009	18,009	18,009	18,009	18,009
Thornhill Streetlighting	108,478	113,640	108,828	116,395	111,583	111,583	111,583	111,583
New Remo Streetlighting	863	851	726	825	700	700	700	700
Skeena Regional Transit	330,324	397,004	319,043	433,262	349,838	349,838	349,838	349,838
Terrace Regional Transit	148,379	157,475	141,731	181,190	181,190	181,190	181,190	181,190
Hazelton Area Transit	192,439	371,078	323,603	261,000	261,000	261,000	261,000	261,000
New Remo Dyke	62,973	121,325	1,310	128,844	8,829	8,829	8,829	8,829
Terrace Library Cost Sharing	229,033	235,300	228,706	242,710	235,864	235,864	235,864	235,864
Hazelton Library Cost Sharing	99,860	99,760	99,840	99,760	99,840	99,840	99,840	99,840
Skeena Television Rebroadcasting	25,608	32,269	32,269	34,855	34,535	34,535	34,535	34,535
Heritage Register	18,901	14,700	843	27,758	13,901	13,901	13,901	13,901
Planning Services	706,475	839,208	860,249	958,132	693,857	712,657	734,957	734,957

5 YEAR FINANCIAL PLAN SUMMARY

For Period Ending 31-Dec-2019



Schedule A Draft #3
Year End NOT Complete

	ACTUAL	BUDGET	ACTUAL	BUDGET	BUDGET	BUDGET	BUDGET	BUDGET
	2018	2019	2019	2020	2021	2022	2023	2024
Planning - Lakelse Watershed Society	52,202	126,346	47,838	145,151	72,500	72,500	72,500	72,500
Economic Development Commission	199,129	600,191	356,118	550,215	174,473	174,473	174,473	174,473
Economic Dev. Telegraph Creek Port	45,847	71,661	309	71,352	0	0	0	0
Noise, Nuisance, Unsightly Prem. Bylaw	14,694	30,750	7,159	32,750	32,750	32,750	32,750	32,750
House Numbering	7,448	24,510	25,405	7,736	9,636	9,636	9,636	9,636
Thornhill Community Centre	413,396	192,324	170,226	105,556	131,500	131,500	131,500	131,500
Kitwanga Community Centre	32,764	31,250	31,250	31,200	31,185	31,185	31,185	31,185
Terrace Area Solid Waste and Recycable	3,211,833	4,167,324	3,406,442	4,292,975	3,464,175	3,492,635	3,521,795	3,521,795
Southwest Lakeview Grant-in-aid	5,920	5,850	5,920	5,850	5,920	5,920	5,920	5,920
South Hazelton Parks and Recreation	4,317	9,136	5,696	7,440	4,000	4,000	4,000	4,000
Terrace Area Recreation and Cemetery	706,220	649,128	834,364	844,995	844,995	844,995	844,995	844,995
Hazeltons & Stewart Area Solid Waste	3,260,600	4,882,351	5,069,547	3,176,851	2,481,851	2,481,851	2,481,851	2,481,851
Skeena Ice Arena	10,396,199	4,729,726	3,576,182	2,509,576	1,522,595	1,522,595	1,522,595	1,522,595
Thornhill Parks and Recreation	67,844	230,540	183,620	142,671	103,315	103,315	103,315	103,315
South Hazelton Water	113,545	377,845	344,877	216,777	183,202	183,202	183,202	183,202
Thornhill Water System	631,588	995,749	822,509	697,370	681,650	681,650	681,650	681,650
Terrace Rural water System	146,919	175,201	146,803	185,387	157,350	157,350	157,350	157,350
Queensway Sewer Utility	1,109,905	422,227	324,408	143,130	133,130	133,130	133,130	133,130
Commercial Core Sewer	190,849	190,850	190,849	190,852	190,850	190,850	190,850	190,850
Municipal Debenture Payments	2,995,882	742,132	1,937,640	836,098	836,098	836,098	836,098	836,098
Total Expenditures	31,423,726	30,589,961	28,294,386	24,739,606	20,189,227	20,686,947	19,851,539	19,851,539
Surplus/Deficit	-3,810,319	0	-3,774,998	0	0	0	0	0
Total Surplus (-)/Deficit	-3,810,319	0	-3,774,998	0	0	0	0	0

5 YEAR FINANCIAL PLAN

For Period Ending 31-Dec-2019



Schedule A Draft #3

Year End NOT Complete

	2018 ACTUAL	2019 BUDGET	2019 ACTUAL	2020 BUDGET	2021 BUDGET	2022 BUDGET	2023 BUDGET	2024 BUDGET
	\$	\$	\$	\$ YEAR 1	\$ YEAR 2	\$ YEAR 3	\$ YEAR 4	\$ YEAR 5
101 General Government Services								
Revenue								
Other Revenue								
0101-1-190-1590 Other Revenue	-111,573	0	-116,458	-290,000	-732,230	-732,230	-732,230	-732,230
Total Other Revenue	-111,573	0	-116,458	-290,000	-732,230	-732,230	-732,230	-732,230
Grant in Lieu								
0101-1-200-2200 Federal Grant in Lieu	-7,865	0	-13,257	0	0	0	0	0
0101-1-200-2600 Provincial Grant in Lieu	-27,441	0	-11,129	0	0	0	0	0
Total Grant in Lieu	-35,307	0	-24,386	0	0	0	0	0
Investment Revenue								
0101-1-500-8000 Interest Earned	-101,602	-140,000	-205,890	-190,000	-190,000	-190,000	-190,000	-190,000
Total Investment Revenue	-101,602	-140,000	-205,890	-190,000	-190,000	-190,000	-190,000	-190,000
Administration Recovery								
0101-1-570-8900 Admin Recoveries from Other Functions	-164,894	-160,000	-174,637	-170,000	-170,000	-170,000	-170,000	-170,000
Total Administration Recovery	-164,894	-160,000	-174,637	-170,000	-170,000	-170,000	-170,000	-170,000
Tax. Requisitions								
0101-1-700-1750 Tax Req. Electoral Areas	-429,605	-455,627	-455,627	-660,093	-660,093	-660,093	-718,493	-718,493
0101-1-700-1751 Tax. Req. Municipal	-682,653	-732,966	-732,966	-398,473	-398,473	-398,473	-433,773	-433,773
Total Tax. Requisitions	-1,112,258	-1,188,593	-1,188,593	-1,058,566	-1,058,566	-1,058,566	-1,152,266	-1,152,266
Building Rental								
0101-1-531-1407 Building Leases	-201,724	-201,700	-201,720	-216,020	-216,020	-216,020	-216,020	-216,020
0101-1-531-1590 Other Revenue	-3,126	0	0	0	0	0	0	0
Total Building Rental	-204,850	-201,700	-201,720	-216,020	-216,020	-216,020	-216,020	-216,020
Grants - Provincial								
0101-1-600-1758 Administration Grant	-190,000	-190,000	-190,000	-190,000	-190,000	-190,000	-190,000	-190,000
0101-1-600-1759 Revenue Sharing Grant	0	-350,000	-223,675	-220,000	-220,000	-220,000	-220,000	-220,000
0101-1-600-1761 Provincial Ministries	-300,000	-646,979	-751,979	-55,000	-55,000	-55,000	-55,000	-55,000
0101-1-600-1766 Kemano MOU - Grant in lieu	-500,000	-500,000	-621,229	-330,000	-330,000	-330,000	-330,000	-330,000
Total Grants - Provincial	-990,000	-1,686,979	-1,786,883	-795,000	-795,000	-795,000	-795,000	-795,000
Surplus/Deficit								
0101-1-900-9000 Surplus/Deficit	-476,897	-698,179	-698,179	-1,028,379	0	0	0	0
Total Surplus/Deficit	-476,897	-698,179	-698,179	-1,028,379	0	0	0	0
Total Revenue	-3,197,380	-4,075,451	-4,396,747	-3,747,965	-3,161,816	-3,161,816	-3,255,516	-3,255,516
Expenditures								

5 YEAR FINANCIAL PLAN

For Period Ending 31-Dec-2019



Schedule A Draft #3

Year End NOT Complete

	2018 ACTUAL	2019 BUDGET	2019 ACTUAL	2020 BUDGET	2021 BUDGET	2022 BUDGET	2023 BUDGET	2024 BUDGET
	\$	\$	\$	\$ YEAR 1	\$ YEAR 2	\$ YEAR 3	\$ YEAR 4	\$ YEAR 5
101 General Government Services								
Board Expenditures								
0101-2-113-1001 Admin Costs	355	500	0	500	500	500	500	500
0101-2-113-1190 Director Remuneration	188,961	210,000	208,208	215,000	219,300	223,700	228,200	228,200
0101-2-113-1400 Employee Benefits	2,356	4,000	7,151	4,000	4,000	4,000	4,000	4,000
0101-2-113-2110 Travel	79,339	90,000	89,612	75,000	75,000	75,000	75,000	75,000
0101-2-113-2200 Public Relations	69,775	10,000	-445	10,000	10,000	10,000	10,000	10,000
0101-2-113-2300 Professional fees	43,533	0	17,472	10,000	10,000	10,000	10,000	10,000
0101-2-113-2395 Yellowhead Highway Assoc Member	6,039	7,000	6,416	7,000	7,000	7,000	7,000	7,000
0101-2-113-4211 Projects - RBA	298,432	714,992	344,160	711,317	420,000	420,000	420,000	420,000
0101-2-113-4212 Projects - Asset mgmt	0	55,000	0	55,000	55,000	55,000	55,000	55,000
0101-2-113-4213 Projects - Misc	0	20,000	0	15,000	0	0	0	0
0101-2-113-7160 Grant in Aid	56,410	195,528	44,133	240,296	240,296	240,296	240,296	240,296
0101-2-113-7198 Regional Trust	0	0	25,000	155,020	155,020	155,020	155,020	155,020
0101-2-113-7199 Contingency	0	41,852	0	11,803	0	0	0	0
Total Board Expenditures	745,198	1,348,872	741,708	1,509,936	1,196,116	1,200,516	1,205,016	1,205,016
Treaty Advisory Committees								
0101-2-119-4800 Skeena Tac	7,587	10,000	5,791	10,000	10,000	10,000	10,000	10,000
Total Treaty Advisory Committees	7,587	10,000	5,791	10,000	10,000	10,000	10,000	10,000
Regional Economic Development								
0101-2-115-1100 Employee wages	9,113	20,000	12,950	20,000	20,000	20,000	20,000	20,000
0101-2-115-1400 Employee Benefits	2,485	4,000	3,789	4,000	4,000	4,000	4,000	4,000
0101-2-115-2110 Travel	5,411	6,000	1,926	6,000	6,000	6,000	6,000	6,000
0101-2-115-2200 Public Relations	1,326	2,000	603	2,000	2,000	2,000	2,000	2,000
0101-2-115-2219 Misc Promotions	2,927	4,000	1,832	4,000	4,000	4,000	4,000	4,000
0101-2-115-4211 Projects	5,000	31,600	15,292	20,000	20,000	20,000	20,000	20,000
Total Regional Economic Development	26,261	67,600	36,391	56,000	56,000	56,000	56,000	56,000
Administration								
0101-2-121-1100 Employee wages	620,305	780,000	821,429	918,000	940,950	959,750	978,950	978,950
0101-2-121-1400 Employee Benefits	135,866	173,000	194,874	253,000	235,237	291,700	361,700	361,700
0101-2-121-2110 Travel	9,938	18,000	20,132	18,000	18,000	18,000	18,000	18,000
0101-2-121-2300 Professional fees	0	0	0	25,000	25,000	25,000	25,000	25,000
0101-2-121-2310 Auditing	14,133	15,000	17,932	17,000	17,000	17,000	17,000	17,000
0101-2-121-2340 Training & Memberships	27,157	25,000	30,168	70,000	70,000	70,000	70,000	70,000
0101-2-121-7199 Contingency	0	100,000	0	116,029	0	0	0	0
0101-2-121-8930 Service charges	-3,543	1,000	2,782	1,000	1,000	1,000	1,000	1,000
Total Administration	803,856	1,112,000	1,087,318	1,418,029	1,307,187	1,382,450	1,471,650	1,471,650
Operations								
0101-2-122-2114 Vehicle Operation	3,773	8,000	4,151	8,000	8,000	8,000	8,000	8,000
0101-2-122-2121 Postage	4,338	8,000	4,219	10,000	10,000	10,000	10,000	10,000
0101-2-122-2131 Telephone	35,835	30,000	43,476	45,000	45,000	45,000	45,000	45,000

5 YEAR FINANCIAL PLAN

For Period Ending 31-Dec-2019



Schedule A Draft #3

Year End NOT Complete

	2018 ACTUAL	2019 BUDGET	2019 ACTUAL	2020 BUDGET	2021 BUDGET	2022 BUDGET	2023 BUDGET	2024 BUDGET
	\$	\$	\$	\$ YEAR 1	\$ YEAR 2	\$ YEAR 3	\$ YEAR 4	\$ YEAR 5
101 General Government Services								
0101-2-122-2300 Professional fees	0	0	10,124	40,000	20,000	20,000	20,000	20,000
0101-2-122-2376 Insurance	18,022	22,000	15,767	18,000	18,000	18,000	18,000	18,000
0101-2-122-2397 Janitorial	0	0	287	0	0	0	0	0
0101-2-122-2539 Equipment Lease & Maintenance	44,486	40,000	33,737	34,000	34,000	34,000	34,000	34,000
0101-2-122-2610 Building Lease	0	0	797	0	0	0	0	0
0101-2-122-4211 Projects	49,390	40,000	56,664	130,000	50,000	50,000	50,000	50,000
0101-2-122-5300 Supplies	40,482	35,000	29,610	35,000	35,000	35,000	35,000	35,000
0101-2-122-5310 Computer Supplies	38,904	35,000	33,023	50,000	50,000	50,000	50,000	50,000
Total Operations	235,230	218,000	231,854	370,000	270,000	270,000	270,000	270,000
Office Building								
0101-2-247-1100 Wages	55,701	64,000	58,362	57,000	57,000	57,000	57,000	57,000
0101-2-247-1400 Benefits	4,231	5,000	4,032	5,000	5,000	5,000	5,000	5,000
0101-2-247-2300 Professional Fees	0	5,000	0	5,000	5,000	5,000	5,000	5,000
0101-2-247-2376 Insurance/Property Taxes	47,934	50,000	41,458	43,000	43,000	43,000	43,000	43,000
0101-2-247-2540 Lot & Building Maintenance	72,393	60,000	113,419	80,000	60,000	60,000	60,000	60,000
0101-2-247-4211 Projects	24,351	90,000	23,811	120,000	108,513	28,850	28,850	28,850
0101-2-247-5300 Supplies	2,010	4,000	766	5,000	5,000	5,000	5,000	5,000
0101-2-247-5310 Janitorial supplies	3,252	4,000	4,649	4,000	4,000	4,000	4,000	4,000
0101-2-247-5520 Natural Gas	12,225	15,000	15,119	15,000	15,000	15,000	15,000	15,000
0101-2-247-5530 Electricity	17,150	20,000	17,498	20,000	20,000	20,000	20,000	20,000
Total Office Building	239,247	317,000	279,114	354,000	322,513	242,850	242,850	242,850
Contribution to Capital Fund								
0101-2-800-8533 Machinery & Equipment	0	0	1,626	30,000	0	0	0	0
Total Contribution to Capital Fund	0	0	1,626	30,000	0	0	0	0
Contribution to Reserve Fund								
0101-2-810-8210 Contribution to Reserve	0	591,979	591,979	0	0	0	0	0
Total Contribution to Reserve Fund	0	591,979	591,979	0	0	0	0	0
Fiscal Services								
0101-2-830-8121 Interest	21,822	25,000	7,246	0	0	0	0	0
0101-2-830-8131 Principal	420,000	385,000	385,341	0	0	0	0	0
Total Fiscal Services	441,822	410,000	392,587	0	0	0	0	0
Total Expenditures	2,499,201	4,075,451	3,368,367	3,747,965	3,161,816	3,161,816	3,255,516	3,255,516
Surplus/Deficit	-698,179	0	-1,028,379	0	0	0	0	0
Total General Government Services	-698,179	0	-1,028,379	0	0	0	0	0

5 YEAR FINANCIAL PLAN

For Period Ending 31-Dec-2019



Schedule A Draft #3

Year End NOT Complete

	2018 ACTUAL	2019 BUDGET	2019 ACTUAL	2020 BUDGET	2021 BUDGET	2022 BUDGET	2023 BUDGET	2024 BUDGET
	\$	\$	\$	\$ YEAR 1	\$ YEAR 2	\$ YEAR 3	\$ YEAR 4	\$ YEAR 5
102 General Government-Electoral Areas								
Revenue								
Grant in Lieu								
0102-1-200-2200 Federal Grant	-2,502	0	-3,084	0	0	0	0	0
Total Grant in Lieu	-2,502	0	-3,084	0	0	0	0	0
Tax Requisitions								
0102-1-700-1750 Tax Req. Electoral Areas	-69,000	-43,607	-43,607	-39,707	-71,857	-71,857	-71,857	-71,857
Total Tax Requisitions	-69,000	-43,607	-43,607	-39,707	-71,857	-71,857	-71,857	-71,857
Surplus/Deficit								
0102-1-900-9000 Surplus/Deficit	-26,985	-18,895	-18,895	-35,235	0	0	0	0
Total Surplus/Deficit	-26,985	-18,895	-18,895	-35,235	0	0	0	0
Total Revenue	-98,487	-62,502	-65,586	-74,942	-71,857	-71,857	-71,857	-71,857
Expenditures								
Eelctoral Area Administration								
0102-2-120-1000 R. D. Admin Charge	3,633	4,000	3,633	4,000	4,000	4,000	4,000	4,000
0102-2-120-5300 Supplies	485	1,000	364	10,842	4,150	4,150	4,150	4,150
Total Eelctoral Area Administration	4,118	5,000	3,997	14,842	8,150	8,150	8,150	8,150
Administration								
0102-2-121-1000 R.D. Admin Charge	3,082	3,000	3,082	3,100	3,100	3,100	3,100	3,100
0102-2-121-2340 Memberships	14,162	14,000	10,721	14,000	14,000	14,000	14,000	14,000
0102-2-121-2349 Conferences	28,073	37,502	13,052	40,000	40,000	40,000	40,000	40,000
Total Administration	45,317	54,502	26,855	57,100	57,100	57,100	57,100	57,100
Elections								
0102-2-191-2399 Contract	17,277	2,000	0	2,000	2,000	2,000	2,000	2,000
0102-2-191-5300 Supplies	12,880	1,000	-500	1,000	4,607	4,607	4,607	4,607
Total Elections	30,157	3,000	-500	3,000	6,607	6,607	6,607	6,607
Total Expenditures	79,592	62,502	30,352	74,942	71,857	71,857	71,857	71,857
Surplus/Deficit	-18,895	0	-35,235	0	0	0	0	0
Total General Government-Electoral Ar	-18,895	0	-35,235	0	0	0	0	0



Schedule A Draft #3

Year End NOT Complete

105 Feasibility Study

Revenue

Grants - Federal

	2018 ACTUAL	2019 BUDGET	2019 ACTUAL	2020 BUDGET	2021 BUDGET	2022 BUDGET	2023 BUDGET	2024 BUDGET
	\$	\$	\$	\$ YEAR 1	\$ YEAR 2	\$ YEAR 3	\$ YEAR 4	\$ YEAR 5
0105-1-601-1762 Federal Grant	0	-246,000	0	-210,000	-210,000	0	0	0
Total Grants - Federal	0	-246,000	0	-210,000	-210,000	0	0	0

Tax. Requisitions

0105-1-700-1750 Tax. Req. Electoral Areas	-16,784	-18,766	-18,766	-18,137	-18,137	-18,137	-18,137	-18,137
0105-1-700-1751 Tax. Req. Municipal	-33,216	-39,254	-39,254	-39,883	-39,883	-39,883	-39,883	-39,883
Total Tax. Requisitions	-50,000	-58,020	-58,020	-58,020	-58,020	-58,020	-58,020	-58,020

Grants - Provincial

0105-1-600-1761 Provincial Ministries	0	-658,021	-498,021	-340,000	-340,000	0	0	0
0105-1-600-1766 Kemano MOU -Grant in Lieu	0	0	0	-264,000	-264,000	-264,000	-264,000	-264,000
Total Grants - Provincial	0	-658,021	-498,021	-604,000	-604,000	-264,000	-264,000	-264,000

Surplus/Deficit

0105-1-900-9000 Surplus/Deficit	-295,921	-209,980	-209,980	54,066	0	0	0	0
Total Surplus/Deficit	-295,921	-209,980	-209,980	54,066	0	0	0	0

Transfers From Other Functions

0105-1-799-0243 South Hazelton Water System	0	-40,000	-40,000	-40,000	-40,000	-40,000	-40,000	-40,000
Total Transfers From Other Functions	0	-40,000	-40,000	-40,000	-40,000	-40,000	-40,000	-40,000

Total Revenue

	-345,921	-1,212,021	-806,021	-857,954	-912,020	-362,020	-362,020	-362,020
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Expenditures

Contribution to Reserve Fund

0105-2-810-8210 Contribution to Reserve	0	658,021	658,021	0	0	0	0	0
Total Contribution to Reserve Fund	0	658,021	658,021	0	0	0	0	0

Projects

0105-2-620-4199 Lakelse Jackpine Septic Tank Managemer	475	0	629	50,000	50,000	0	0	0
0105-2-620-4201 Two Mile Water/Sewer Study	26,498	246,000	32,785	210,000	210,000	0	0	0
0105-2-620-4202 Two Mile Fire Protection	0	0	208	0	0	0	0	0
0105-2-620-4207 Lakelse Lake Sewer	1,082	0	2,810	100,000	100,000	0	0	0
0105-2-620-4210 Solid Waste Management Plan	74,376	84,000	141,071	230,000	230,000	0	0	0
0105-2-620-4214 Area C Dog Control	0	0	0	20,000	20,000	0	0	0
0105-2-620-4217 Copperside Water Review	33,511	54,000	24,427	10,000	10,000	0	0	0
0105-2-620-4421 Dease Lake Water	0	170,000	135	170,000	170,000	0	0	0
0105-2-620-7199 Contingency	0	0	0	67,954	122,020	362,020	362,020	362,020
Total Projects	135,941	554,000	202,066	857,954	912,020	362,020	362,020	362,020

5 YEAR FINANCIAL PLAN

For Period Ending 31-Dec-2019



Schedule A Draft #3 Year End NOT Complete	2018 ACTUAL	2019 BUDGET	2019 ACTUAL	2020 BUDGET	2021 BUDGET	2022 BUDGET	2023 BUDGET	2024 BUDGET
	\$	\$	\$	\$ YEAR 1	\$ YEAR 2	\$ YEAR 3	\$ YEAR 4	\$ YEAR 5
105 Feasibility Study								
Total Expenditures	135,941	1,212,021	860,087	857,954	912,020	362,020	362,020	362,020
Surplus/Deficit	-209,980	0	54,066	0	0	0	0	0
Total Feasibility Study	-209,980	0	54,066	0	0	0	0	0

5 YEAR FINANCIAL PLAN

For Period Ending 31-Dec-2019



Schedule A Draft #3	2018 ACTUAL	2019 BUDGET	2019 ACTUAL	2020 BUDGET	2021 BUDGET	2022 BUDGET	2023 BUDGET	2024 BUDGET
Year End NOT Complete	\$	\$	\$	\$ YEAR 1	\$ YEAR 2	\$ YEAR 3	\$ YEAR 4	\$ YEAR 5
119 South Hazelton Fire Protection								
Revenue								
Tax. Requisitions								
0119-1-700-1750 Tax. req. Electoral Area	-22,000	-22,000	-22,000	-22,000	-31,500	-31,500	-31,500	-31,500
Total Tax. Requisitions	-22,000	-22,000	-22,000	-22,000	-31,500	-31,500	-31,500	-31,500
Surplus/Deficit								
0119-1-900-9000 Surplus/Deficit	-140,652	-42,500	-42,500	-43,481	0	0	0	0
Total Surplus/Deficit	-140,652	-42,500	-42,500	-43,481	0	0	0	0
Transfer from Reserve Funds								
0119-1-899-0119 South Hazelton Reserve Fund	0	0	-379,520	0	0	0	0	0
Total Transfer from Reserve Funds	0	0	-379,520	0	0	0	0	0
Total Revenue	-162,652	-64,500	-444,020	-65,481	-31,500	-31,500	-31,500	-31,500
Expenditures								
Administration								
0119-2-121-1000 R.D. Admin Charge	498	500	498	500	500	500	500	500
0119-2-121-2376 Insurance/Property tax	4,330	4,500	4,874	5,000	5,000	5,000	5,000	5,000
0119-2-121-2540 Lot & Building Maintenance	121	0	0	0	0	0	0	0
Total Administration	4,948	5,000	5,372	5,500	5,500	5,500	5,500	5,500
Operations								
0119-2-122-2114 Vehicle Operations	0	0	0	8,500	8,500	8,500	8,500	8,500
0119-2-122-2399 Contract	11,000	11,000	11,000	11,000	11,000	11,000	11,000	11,000
0119-2-122-2540 Lot & Building Maintenance	1,051	2,000	1,371	2,000	2,000	2,000	2,000	2,000
0119-2-122-5300 Small Equipment and Supplies	0	500	0	1,500	1,500	1,500	1,500	1,500
0119-2-122-5530 Electricity	3,153	3,000	3,277	3,000	3,000	3,000	3,000	3,000
0119-2-122-7199 Contingency	0	43,000	0	33,981	0	0	0	0
Total Operations	15,204	59,500	15,648	59,981	26,000	26,000	26,000	26,000
Contribution to Capital								
0119-2-800-8533 Machinery & Equipment	100,000	0	379,520	0	0	0	0	0
Total Contribution to Capital	100,000	0	379,520	0	0	0	0	0
Total Expenditures	120,152	64,500	400,540	65,481	31,500	31,500	31,500	31,500
Surplus/Deficit	-42,500	0	-43,481	0	0	0	0	0
Total South Hazelton Fire Protection	-42,500	0	-43,481	0	0	0	0	0

5 YEAR FINANCIAL PLAN

For Period Ending 31-Dec-2019



Schedule A Draft #3

Year End NOT Complete

	2018 ACTUAL	2019 BUDGET	2019 ACTUAL	2020 BUDGET	2021 BUDGET	2022 BUDGET	2023 BUDGET	2024 BUDGET
	\$	\$	\$	\$ YEAR 1	\$ YEAR 2	\$ YEAR 3	\$ YEAR 4	\$ YEAR 5
120 Skeena Fire Protection								
Revenue								
Other Revenue								
0120-1-190-1590 Other Revenue	-162,870	-10,000	-62,406	-19,453	0	0	0	0
0120-1-190-1593 Donations	-100	0	0	0	0	0	0	0
Total Other Revenue	-162,970	-10,000	-62,406	-19,453	0	0	0	0
Grant in Lieu								
0120-1-200-2200 Federal Grant in Lieu	-944	0	-918	0	0	0	0	0
Total Grant in Lieu	-944	0	-918	0	0	0	0	0
Tax. Requisitions								
0120-1-700-1750 Tax Req. Electoral Areas	-870,497	-883,893	-883,893	-1,033,028	-1,048,707	-1,064,667	-1,083,567	-1,083,567
Total Tax. Requisitions	-870,497	-883,893	-883,893	-1,033,028	-1,048,707	-1,064,667	-1,083,567	-1,083,567
Grants								
0120-1-600-1590 DFA - Grant	0	-64,000	0	-64,000	0	0	0	0
0120-1-600-1761 Provincial Ministries	-24,857	-900,000	-900,000	0	0	0	0	0
Total Grants	-24,857	-964,000	-900,000	-64,000	0	0	0	0
Surplus/Deficit								
0120-1-900-9000 Surplus/Deficit	208,005	39,319	39,319	53,964	0	0	0	0
Total Surplus/Deficit	208,005	39,319	39,319	53,964	0	0	0	0
Transfer from Other funds								
0120-1-899-0120 Transfer from Reserve Fund	0	0	0	0	0	-1,305,000	-305,032	-305,032
Total Transfer from Other funds	0	0	0	0	0	-1,305,000	-305,032	-305,032
Total Revenue	-851,263	-1,818,574	-1,807,897	-1,062,517	-1,048,707	-2,369,667	-1,388,599	-1,388,599
Expenditures								
Administration								
0120-2-121-1000 R.D. Admin Charge	12,919	12,500	12,919	12,500	12,500	12,500	12,500	12,500
0120-2-121-1100 Employee wages	151,754	105,760	185,657	200,000	206,000	210,100	214,300	214,300
0120-2-121-1400 Employee Benefits	28,271	32,000	40,992	49,250	49,440	61,300	76,000	76,000
0120-2-121-1430 Other Firefighter Benefits	16,303	19,820	19,882	19,820	19,820	19,820	19,820	19,820
0120-2-121-5300 Chief & Office Supplies	14,678	25,944	20,712	25,944	25,944	25,944	25,944	25,944
0120-2-121-5310 MOU with Assoc	80,040	0	3,943	0	0	0	0	0
Total Administration	303,965	196,024	284,104	307,514	313,704	329,664	348,564	348,564
Operations								
0120-2-122-2131 Telephone	13,757	13,260	11,099	13,260	13,260	13,260	13,260	13,260
0120-2-122-2200 Public Relations	13,402	13,500	5,321	13,500	13,500	13,500	13,500	13,500
0120-2-122-2376 Insurance	14,464	12,785	11,454	12,785	12,785	12,785	12,785	12,785

For Period Ending 31-Dec-2019



Schedule A Draft #3	2018 ACTUAL	2019 BUDGET	2019 ACTUAL	2020 BUDGET	2021 BUDGET	2022 BUDGET	2023 BUDGET	2024 BUDGET
Year End NOT Complete								
	\$	\$	\$	\$ YEAR 1	\$ YEAR 2	\$ YEAR 3	\$ YEAR 4	\$ YEAR 5
120 Skeena Fire Protection								
0120-2-122-5300 Supplies	12,709	14,000	12,555	14,000	14,000	14,000	14,000	14,000
Total Operations	54,332	53,545	40,428	53,545	53,545	53,545	53,545	53,545
Fire Fighting Force								
0120-2-242-1400 Fire Fighters' Benefits	21	0	0	0	0	0	0	0
0120-2-242-1430 Other Firefighter's Benefits	8,856	12,000	11,357	12,000	12,000	12,000	12,000	12,000
0120-2-242-2340 Training & Memberships	146,144	85,000	75,139	85,000	85,000	85,000	85,000	85,000
0120-2-242-5300 Personnel Supplies & Equipment	27,565	35,000	25,857	35,000	35,000	35,000	35,000	35,000
0120-2-242-5310 Small Equipment & Supplies	12,838	10,800	9,761	10,800	10,800	10,800	10,800	10,800
0120-2-242-5800 Honorarium	15,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000
0120-2-242-5810 Honorarium Reserve	0	5,000	0	5,000	5,000	5,000	5,000	5,000
Total Fire Fighting Force	210,423	167,800	142,114	167,800	167,800	167,800	167,800	167,800
Fire Fighting Equipment								
0120-2-248-2114 Vehicle Maintenance & Operation	114,151	95,000	122,924	95,000	95,000	95,000	95,000	95,000
0120-2-248-2539 Equipment Lease & Maintenance	80	3,000	1,358	3,000	3,000	3,000	3,000	3,000
0120-2-248-5300 Small Equipment & Supplies	14,615	10,000	10,041	10,000	10,000	10,000	10,000	10,000
Total Fire Fighting Equipment	128,846	108,000	134,324	108,000	108,000	108,000	108,000	108,000
Fire Stations & Building								
0120-2-247-2300 Professional Fees	224	5,000	2,093	5,000	5,000	5,000	5,000	5,000
0120-2-247-2540 Lot & Building Maintenance	64,257	67,000	42,306	50,000	50,000	50,000	50,000	50,000
0120-2-247-2542 Hydrant & Water Sources Maintenance	13,074	10,000	11,958	10,000	10,000	10,000	10,000	10,000
0120-2-247-2610 Building Lease	1,230	1,000	1,289	1,000	1,000	1,000	1,000	1,000
0120-2-247-5520 Natural Gas	7,249	7,500	8,887	7,500	7,500	7,500	7,500	7,500
0120-2-247-5530 Electricity	11,988	9,200	10,954	9,200	9,200	9,200	9,200	9,200
0120-2-247-5535 Water	870	1,100	944	1,100	1,100	1,100	1,100	1,100
Total Fire Stations & Building	98,893	100,800	78,431	83,800	83,800	83,800	83,800	83,800
Transfer To Other Functions								
0120-2-799-7150 Cost Share Agreement	62,405	62,405	68,567	71,858	71,858	71,858	71,858	71,858
Total Transfer To Other Functions	62,405	62,405	68,567	71,858	71,858	71,858	71,858	71,858
Contribution to Capital Fund								
0120-2-800-8533 Machinery & Equipment	0	0	0	0	0	1,305,000	305,032	305,032
Total Contribution to Capital Fund	0	0	0	0	0	1,305,000	305,032	305,032
Contribution to Reserve Fund								
0120-2-810-8210 Contribution to Reserve	0	1,100,000	1,100,000	250,000	250,000	250,000	250,000	250,000
Total Contribution to Reserve Fund	0	1,100,000	1,100,000	250,000	250,000	250,000	250,000	250,000
Projects								
0120-2-620-8533 Equipment	31,719	30,000	12,893	20,000	0	0	0	0

5 YEAR FINANCIAL PLAN

For Period Ending 31-Dec-2019



Schedule A Draft #3

Year End NOT Complete

120 Skeena Fire Protection

	2018 ACTUAL	2019 BUDGET	2019 ACTUAL	2020 BUDGET	2021 BUDGET	2022 BUDGET	2023 BUDGET	2024 BUDGET
	\$	\$	\$	\$ YEAR 1	\$ YEAR 2	\$ YEAR 3	\$ YEAR 4	\$ YEAR 5
Total Projects	31,719	30,000	12,893	20,000	0	0	0	0
Water Sources/Hydrants								
0120-2-245-8531 Engineering Structures	0	0	1,000	0	0	0	0	0
Total Water Sources/Hydrants	0	0	1,000	0	0	0	0	0
Total Expenditures	890,582	1,818,574	1,861,862	1,062,517	1,048,707	2,369,667	1,388,599	1,388,599
Surplus/Deficit	39,319	0	53,964	0	0	0	0	0
Total Skeena Fire Protection	39,319	0	53,964	0	0	0	0	0

5 YEAR FINANCIAL PLAN

For Period Ending 31-Dec-2019



Schedule A Draft #3	2018 ACTUAL	2019 BUDGET	2019 ACTUAL	2020 BUDGET	2021 BUDGET	2022 BUDGET	2023 BUDGET	2024 BUDGET
Year End NOT Complete	\$	\$	\$	\$ YEAR 1	\$ YEAR 2	\$ YEAR 3	\$ YEAR 4	\$ YEAR 5
123 Dease Lake Fire Protection								
Revenue								
Grant in Lieu								
0123-1-200-2200 Federal Grant in Lieu	-3,838	0	-3,910	0	0	0	0	0
Total Grant in Lieu	-3,838	0	-3,910	0	0	0	0	0
Tax. Requisitions								
0123-1-700-1750 Tax. Req. Electoral Areas	-90,000	-90,000	-90,000	-90,000	-86,300	-86,800	-87,300	-87,300
Total Tax. Requisitions	-90,000	-90,000	-90,000	-90,000	-86,300	-86,800	-87,300	-87,300
Grants								
0123-1-600-1761 Provincial Ministries	0	-100,000	-100,000	-100,000	0	0	0	0
Total Grants	0	-100,000	-100,000	-100,000	0	0	0	0
Surplus/Deficit								
0123-1-900-9000 Surplus/Deficit	-18,898	-23,550	-23,550	-50,259	0	0	0	0
Total Surplus/Deficit	-18,898	-23,550	-23,550	-50,259	0	0	0	0
Total Revenue	-112,736	-213,550	-217,460	-240,259	-86,300	-86,800	-87,300	-87,300
Expenditures								
Administration								
0123-2-121-1000 R.D. Admin Charge	1,489	1,500	1,489	1,500	1,500	1,500	1,500	1,500
0123-2-121-1100 Employee Wages	26,245	25,000	22,266	25,000	25,000	25,500	26,000	26,000
0123-2-121-1400 Employee Benefits	7,078	6,200	6,774	6,200	6,200	6,200	6,200	6,200
0123-2-121-5300 Chief & Office Supplies	1,915	2,000	0	2,000	2,000	2,000	2,000	2,000
Total Administration	36,727	34,700	30,529	34,700	34,700	35,200	35,700	35,700
Operations								
0123-2-122-2131 Telephone	7,274	6,500	6,367	6,500	6,500	6,500	6,500	6,500
0123-2-122-2200 Public Relations	0	250	0	250	250	250	250	250
0123-2-122-2376 Insurance	3,859	4,000	4,406	4,000	4,000	4,000	4,000	4,000
0123-2-122-5300 Supplies	131	500	0	500	500	500	500	500
0123-2-122-7199 Contingency	0	27,250	0	53,959	0	0	0	0
Total Operations	11,264	38,500	10,773	65,209	11,250	11,250	11,250	11,250
Firefighting Force								
0123-2-242-1430 Other Firefighter's Benefits	2,711	2,700	2,650	2,700	2,700	2,700	2,700	2,700
0123-2-242-2340 Training & Memberships	2,380	5,000	0	5,000	5,000	5,000	5,000	5,000
0123-2-242-5300 Personnel Supplies & Equipment	2,131	4,000	0	4,000	4,000	4,000	4,000	4,000
0123-2-242-5310 Small Equipment & Supplies	726	1,600	54	1,600	1,600	1,600	1,600	1,600
0123-2-242-5800 Honorarium	4,762	5,000	0	5,000	5,000	5,000	5,000	5,000
Total Firefighting Force	12,710	18,300	2,703	18,300	18,300	18,300	18,300	18,300

Regional District of Kitimat-Stikine
5 YEAR FINANCIAL PLAN



For Period Ending 31-Dec-2019

Schedule A Draft #3	2018 ACTUAL	2019 BUDGET	2019 ACTUAL	2020 BUDGET	2021 BUDGET	2022 BUDGET	2023 BUDGET	2024 BUDGET
Year End NOT Complete	\$	\$	\$	\$ YEAR 1	\$ YEAR 2	\$ YEAR 3	\$ YEAR 4	\$ YEAR 5
123 Dease Lake Fire Protection								
Fire Fighting Equipment								
0123-2-248-2114 Vehicle Maintenance & Operation	15,872	8,900	11,533	8,900	8,900	8,900	8,900	8,900
0123-2-248-5300 Small Equipment & Supplies	0	1,300	0	1,300	1,300	1,300	1,300	1,300
Total Fire Fighting Equipment	15,872	10,200	11,533	10,200	10,200	10,200	10,200	10,200
Fire Stations & Buildings								
0123-2-247-2540 Lot & Building Maintenance	1,271	3,000	2,863	3,000	3,000	3,000	3,000	3,000
0123-2-247-5520 Propane	7,981	6,500	5,958	6,500	6,500	6,500	6,500	6,500
0123-2-247-5530 Electricity	3,362	2,300	2,843	2,300	2,300	2,300	2,300	2,300
0123-2-247-5535 Water	0	50	0	50	50	50	50	50
Total Fire Stations & Buildings	12,614	11,850	11,664	11,850	11,850	11,850	11,850	11,850
Contribution to Capital Fund								
0123-2-800-8533 Machinery & Equipment	0	0	0	100,000	0	0	0	0
Total Contribution to Capital Fund	0	0	0	100,000	0	0	0	0
Contribution to Reserve								
0123-2-810-8210 Contribution to Reserve	0	100,000	100,000	0	0	0	0	0
Total Contribution to Reserve	0	100,000	100,000	0	0	0	0	0
Total Expenditures	89,186	213,550	167,202	240,259	86,300	86,800	87,300	87,300
Surplus/Deficit	-23,550	0	-50,259	0	0	0	0	0
Total Dease Lake Fire Protection	-23,550	0	-50,259	0	0	0	0	0

5 YEAR FINANCIAL PLAN

For Period Ending 31-Dec-2019



Schedule A Draft #3	2018 ACTUAL	2019 BUDGET	2019 ACTUAL	2020 BUDGET	2021 BUDGET	2022 BUDGET	2023 BUDGET	2024 BUDGET
Year End NOT Complete	\$	\$	\$	\$ YEAR 1	\$ YEAR 2	\$ YEAR 3	\$ YEAR 4	\$ YEAR 5
124 Hazelton Rural Fire Protection								
Revenue								
Tax. Requisition								
0124-1-700-1750 Tax Req. Electoral Aeos	-50,000	-50,000	-50,000	-50,000	-57,500	-57,500	-57,500	-57,500
Total Tax. Requisition	-50,000	-50,000	-50,000	-50,000	-57,500	-57,500	-57,500	-57,500
Grants								
0124-1-600-1761 Provincial Ministries	0	-100,000	-100,000	0	0	0	0	0
Total Grants	0	-100,000	-100,000	0	0	0	0	0
Surplus/Deficit								
0124-1-900-9000 Surplus/deficit	-203,159	-24,596	-24,596	-9,028	0	0	0	0
Total Surplus/Deficit	-203,159	-24,596	-24,596	-9,028	0	0	0	0
Total Revenue	-253,159	-174,596	-174,596	-59,028	-57,500	-57,500	-57,500	-57,500
Expenditures								
Administration								
0124-2-121-1000 R.D. Admin Charge	945	1,000	945	1,000	1,000	1,000	1,000	1,000
0124-2-121-2114 Vehicle Operations	4,152	6,000	220	2,500	2,500	2,500	2,500	2,500
0124-2-121-2376 Insurance	2,727	4,500	6,403	5,000	5,000	5,000	5,000	5,000
0124-2-121-5300 Supplies	3,339	1,000	0	1,000	1,000	1,000	1,000	1,000
0124-2-121-7150 Contract Agreement	6,000	13,000	6,000	13,000	13,000	13,000	13,000	13,000
0124-2-121-7199 Contingency	7,000	9,096	12,000	1,528	0	0	0	0
Total Administration	24,163	34,596	25,568	24,028	22,500	22,500	22,500	22,500
Contribution to Capital Fund								
0124-2-800-8533 Machinery & Equipment	200,000	40,000	0	0	0	0	0	0
Total Contribution to Capital Fund	200,000	40,000	0	0	0	0	0	0
Contribution to Reserve Fund								
0124-2-810-8210 Contribution to Reserve	0	100,000	140,000	35,000	35,000	35,000	35,000	35,000
Total Contribution to Reserve Fund	0	100,000	140,000	35,000	35,000	35,000	35,000	35,000
Fiscal Services								
0124-2-830-8121 Interest	400	0	0	0	0	0	0	0
0124-2-830-8131 Principal	4,000	0	0	0	0	0	0	0
Total Fiscal Services	4,400	0	0	0	0	0	0	0
Total Expenditures	228,563	174,596	165,568	59,028	57,500	57,500	57,500	57,500
Surplus/Deficit	-24,596	0	-9,028	0	0	0	0	0

5 YEAR FINANCIAL PLAN

For Period Ending 31-Dec-2019



Schedule A Draft #3	2018 ACTUAL	2019 BUDGET	2019 ACTUAL	2020 BUDGET	2021 BUDGET	2022 BUDGET	2023 BUDGET	2024 BUDGET
Year End NOT Complete	\$	\$	\$	\$ YEAR 1	\$ YEAR 2	\$ YEAR 3	\$ YEAR 4	\$ YEAR 5
124 Hazelton Rural Fire Protection								
Total Hazelton Rural Fire Protection	-24,596	0	-9,028	0	0	0	0	0

5 YEAR FINANCIAL PLAN

For Period Ending 31-Dec-2019



Schedule A Draft #3	2018 ACTUAL	2019 BUDGET	2019 ACTUAL	2020 BUDGET	2021 BUDGET	2022 BUDGET	2023 BUDGET	2024 BUDGET
Year End NOT Complete	\$	\$	\$	\$ YEAR 1	\$ YEAR 2	\$ YEAR 3	\$ YEAR 4	\$ YEAR 5
125 Preparation for Emergencies								
Revenue								
Tax. Requisitions								
0125-1-700-1750 Tax. Req. Electoral Areas	-136,267	-145,316	-145,316	-157,549	-160,670	-160,670	-160,670	-160,670
Total Tax. Requisitions	-136,267	-145,316	-145,316	-157,549	-160,670	-160,670	-160,670	-160,670
Surplus/Deficit								
0125-1-900-9000 Surplus/Deficit	-7,869	-5,084	-5,084	-5,430	0	0	0	0
Total Surplus/Deficit	-7,869	-5,084	-5,084	-5,430	0	0	0	0
Total Revenue	-144,136	-150,400	-150,400	-162,979	-160,670	-160,670	-160,670	-160,670
Expenditures								
Grant to Others-Elect. Area A&D								
0125-2-197-1000 R.D. Admin Charge	150	150	0	150	150	150	150	150
0125-2-197-4455 Northern Area Emergency Services	12,000	12,000	12,000	12,000	12,000	12,000	12,000	12,000
Total Grant to Others-Elect. Area A&D	12,150	12,150	12,000	12,150	12,150	12,150	12,150	12,150
Grant to Others-Elect. Area B								
0125-2-196-1000 R.D. Admin Charge	150	150	600	150	150	150	150	150
0125-2-196-4455 Hazelton Area Emergency Services	9,824	9,900	0	9,900	9,900	9,900	9,900	9,900
Total Grant to Others-Elect. Area B	9,974	10,050	600	10,050	10,050	10,050	10,050	10,050
Grant to Others-Elect. Area C&E								
0125-2-195-1000 R.D. Admin Charge	300	300	0	300	300	300	300	300
0125-2-195-4450 Terrace Area Emergency Services	99,969	100,000	105,191	112,549	110,240	110,240	110,240	110,240
0125-2-195-4451 Terrace Area Victims Assistance	12,159	23,400	22,679	23,430	23,430	23,430	23,430	23,430
0125-2-195-4452 Terrace Area Search & Rescue	4,500	4,500	4,500	4,500	4,500	4,500	4,500	4,500
Total Grant to Others-Elect. Area C&E	116,928	128,200	132,370	140,779	138,470	138,470	138,470	138,470
Total Expenditures	139,052	150,400	144,970	162,979	160,670	160,670	160,670	160,670
Surplus/Deficit	-5,084	0	-5,430	0	0	0	0	0
Total Preparation for Emergencies	-5,084	0	-5,430	0	0	0	0	0

5 YEAR FINANCIAL PLAN

For Period Ending 31-Dec-2019



Schedule A Draft #3

Year End NOT Complete

	2018 ACTUAL	2019 BUDGET	2019 ACTUAL	2020 BUDGET	2021 BUDGET	2022 BUDGET	2023 BUDGET	2024 BUDGET
	\$	\$	\$	\$ YEAR 1	\$ YEAR 2	\$ YEAR 3	\$ YEAR 4	\$ YEAR 5
126 Regional 911 Emergency Telephone Sy								
Revenue								
Other Revenue								
0126-1-190-1590 Telus Line Levy	-88,993	-80,000	-93,869	-80,000	-80,000	-80,000	-80,000	-80,000
Total Other Revenue	-88,993	-80,000	-93,869	-80,000	-80,000	-80,000	-80,000	-80,000
Tax. Requisition								
0126-1-700-1750 Tax Req. Electoral Areas	-86,715	-116,154	-116,154	-118,095	-125,552	-125,552	-125,552	-125,552
0126-1-700-1751 Tax. Req. Municipal	-377,532	-510,747	-510,747	-508,806	-535,248	-535,248	-535,248	-535,248
Total Tax. Requisition	-464,247	-626,901	-626,901	-626,901	-660,800	-660,800	-660,800	-660,800
Grants - Provincial								
0126-1-600-1761 Provincial Ministries	0	-50,000	-50,000	0	0	0	0	0
Total Grants - Provincial	0	-50,000	-50,000	0	0	0	0	0
Surplus/Deficit								
0126-1-900-9000 Surplus/Deficit	-169,491	-39,675	-39,675	-40,058	0	0	0	0
Total Surplus/Deficit	-169,491	-39,675	-39,675	-40,058	0	0	0	0
Total Revenue	-722,731	-796,576	-810,445	-746,959	-740,800	-740,800	-740,800	-740,800
Expenditures								
Administration								
0126-2-121-1000 R.D. Admin Charge	5,391	6,000	5,391	6,000	6,000	6,000	6,000	6,000
Total Administration	5,391	6,000	5,391	6,000	6,000	6,000	6,000	6,000
Operations								
0126-2-122-1100 Wages	3,658	10,000	4,127	10,000	10,000	10,000	10,000	10,000
0126-2-122-1400 Benefits	1,593	4,000	1,920	4,000	4,000	4,000	4,000	4,000
0126-2-122-2110 Travel	0	2,000	0	2,000	2,000	2,000	2,000	2,000
0126-2-122-2131 Telephone lines	55,021	45,000	57,858	45,000	45,000	45,000	45,000	45,000
0126-2-122-2132 Other Fire Dispatch Costs	8,029	25,000	5,720	25,000	25,000	25,000	25,000	25,000
0126-2-122-2200 Public Relations	0	2,000	0	2,000	2,000	2,000	2,000	2,000
0126-2-122-2300 Professional Fees	0	1,000	0	1,000	1,000	1,000	1,000	1,000
0126-2-122-2376 Insurance	2,414	3,500	5,286	3,500	3,500	3,500	3,500	3,500
0126-2-122-2399 Contract	520,119	553,300	557,692	553,300	553,300	553,300	553,300	553,300
0126-2-122-2539 Equipment Maintenance	86,831	80,000	82,392	86,000	86,000	86,000	86,000	86,000
0126-2-122-5300 Supplies	0	6,000	0	0	0	0	0	0
0126-2-122-5310 Computer/Mapping supplies	0	3,000	0	3,000	3,000	3,000	3,000	3,000
0126-2-122-7199 Contingency	0	5,776	0	6,159	0	0	0	0
Total Operations	677,665	740,576	714,996	740,959	734,800	734,800	734,800	734,800
Contribution to Reserve Fund								
0126-2-810-8210 Contribution to Reserve	0	50,000	50,000	0	0	0	0	0

5 YEAR FINANCIAL PLAN

For Period Ending 31-Dec-2019



Schedule A Draft #3	2018 ACTUAL	2019 BUDGET	2019 ACTUAL	2020 BUDGET	2021 BUDGET	2022 BUDGET	2023 BUDGET	2024 BUDGET
Year End NOT Complete	\$	\$	\$	\$ YEAR 1	\$ YEAR 2	\$ YEAR 3	\$ YEAR 4	\$ YEAR 5
126 Regional 911 Emergency Telephone Sy								
Total Contribution to Reserve Fund	0	50,000	50,000	0	0	0	0	0
Total Expenditures	683,056	796,576	770,387	746,959	740,800	740,800	740,800	740,800
Surplus/Deficit	-39,675	0	-40,058	0	0	0	0	0
Total Regional 911 Emergency Telepho	-39,675	0	-40,058	0	0	0	0	0

5 YEAR FINANCIAL PLAN

For Period Ending 31-Dec-2019



Schedule A Draft #3

Year End NOT Complete

	2018 ACTUAL	2019 BUDGET	2019 ACTUAL	2020 BUDGET	2021 BUDGET	2022 BUDGET	2023 BUDGET	2024 BUDGET
	\$	\$	\$	\$ YEAR 1	\$ YEAR 2	\$ YEAR 3	\$ YEAR 4	\$ YEAR 5
127 Emergency Measures Program								
Revenue								
Other Revenue								
0127-1-190-1590 Other Revenue	-30,356	-334,992	-15,119	-19,080	-19,080	-19,080	-19,080	-19,080
Total Other Revenue	-30,356	-334,992	-15,119	-19,080	-19,080	-19,080	-19,080	-19,080
Tax. Requisition								
0127-1-700-1750 Tax. Req. Electoral Areas	-157,337	-294,360	-294,360	-294,360	-294,360	-294,360	-294,360	-294,360
Total Tax. Requisition	-157,337	-294,360	-294,360	-294,360	-294,360	-294,360	-294,360	-294,360
Grants - Provincial Ministries								
0127-1-600-1590 Emergency Management BC	-385,410	0	-83,207	0	0	0	0	0
0127-1-600-1761 Provincial Ministries	-35,988	-297,000	-398,658	-197,000	-197,000	0	0	0
0127-1-600-1762 FCM	0	-124,000	-124,800	0	-124,000	0	0	0
Total Grants - Provincial Ministries	-421,398	-421,000	-606,665	-197,000	-321,000	0	0	0
Surplus/Deficit								
0127-1-900-9000 Surplus/Deficit	-157,358	340,413	66,280	-182,463	0	0	0	0
Total Surplus/Deficit	-157,358	340,413	66,280	-182,463	0	0	0	0
Transfer from Other Funds								
0127-1-899-0127 Emergency Measures Program Reserve F	0	0	0	-100,000	0	0	0	0
Total Transfer from Other Funds	0	0	0	-100,000	0	0	0	0
Total Revenue	-766,449	-709,939	-849,864	-792,903	-634,440	-313,440	-313,440	-313,440
Expenditures								
Administration								
0127-2-121-1000 R.D. Admin Charge	6,987	10,000	6,987	10,000	10,000	10,000	10,000	10,000
0127-2-121-1100 Employee Wages	23,012	36,000	14,523	30,000	30,000	30,000	30,000	30,000
0127-2-121-1400 Employee Benefits	9,285	7,500	5,593	7,500	7,500	7,500	7,500	7,500
0127-2-121-2110 Travel	0	3,000	16	2,000	2,000	2,000	2,000	2,000
0127-2-121-2131 Telephone	0	0	1,031	0	0	0	0	0
0127-2-121-2200 Public Relations	0	1,000	0	1,000	1,000	1,000	1,000	1,000
0127-2-121-2340 Training & Membership	824	5,000	640	5,000	5,000	5,000	5,000	5,000
0127-2-121-5300 Supplies	1,539	1,500	50	1,500	1,500	1,500	1,500	1,500
Total Administration	41,646	64,000	28,840	57,000	57,000	57,000	57,000	57,000
Operations								
0127-2-122-2376 Insurance	2,141	3,000	4,606	4,600	4,600	4,600	4,600	4,600
0127-2-122-2400 General Flooding/Maintenance Response	1,591	10,000	109	10,000	0	0	0	0
0127-2-122-7188 Planning Studies	0	10,000	0	10,000	10,000	10,000	10,000	10,000
0127-2-122-7199 Contingency	0	0	0	0	19,540	19,540	19,540	19,540



Schedule A Draft #3	2018 ACTUAL	2019 BUDGET	2019 ACTUAL	2020 BUDGET	2021 BUDGET	2022 BUDGET	2023 BUDGET	2024 BUDGET
Year End NOT Complete	\$	\$	\$	\$ YEAR 1	\$ YEAR 2	\$ YEAR 3	\$ YEAR 4	\$ YEAR 5
127 Emergency Measures Program								
Total Operations	3,732	23,000	4,716	24,600	34,140	34,140	34,140	34,140
ESS								
0127-2-242-1100 Employee Wages	25	0	336	35,000	35,000	35,000	35,000	35,000
0127-2-242-1400 Employee Benefits	1,125	1,000	1,375	5,000	5,000	5,000	5,000	5,000
0127-2-242-1430 Volunteer Recognition	6,493	5,000	5,811	5,000	5,000	5,000	5,000	5,000
0127-2-242-2110 Travel	7,757	20,000	14,405	20,000	20,000	20,000	20,000	20,000
0127-2-242-2121 Postage	13	300	35	300	300	300	300	300
0127-2-242-2131 Telephone- communications	2,062	700	1,968	3,000	3,000	3,000	3,000	3,000
0127-2-242-2200 Public Relations	26	2,000	746	2,000	2,000	2,000	2,000	2,000
0127-2-242-2340 Training & Memberships	4,945	5,000	6,415	5,000	5,000	5,000	5,000	5,000
0127-2-242-2349 Conferences	22,637	0	0	0	0	0	0	0
0127-2-242-2399 Contract	102,396	120,000	91,306	20,000	20,000	20,000	20,000	20,000
0127-2-242-4211 Projects	27,446	5,000	520	0	0	0	0	0
0127-2-242-5300 Supplies/Photocopying	413	1,000	797	1,000	1,000	1,000	1,000	1,000
0127-2-242-5310 ESS supplies	1,805	1,500	5,813	1,500	1,500	1,500	1,500	1,500
0127-2-242-7160 Joint community teams contribution	5,500	7,500	6,000	7,500	7,500	7,500	7,500	7,500
Total ESS	182,642	169,000	135,525	105,300	105,300	105,300	105,300	105,300
Contribution to Capital Fund								
0127-2-800-8533 Machinery & Equipment	0	0	0	100,000	0	0	0	0
Total Contribution to Capital Fund	0	0	0	100,000	0	0	0	0
Contribution to Reserve								
0127-2-810-8210 Contribution to Reserve	0	100,000	100,000	0	0	0	0	0
Total Contribution to Reserve	0	100,000	100,000	0	0	0	0	0
Emergency Response								
0127-2-243-1100 Employee Wages	46,067	0	87	0	0	0	0	0
0127-2-243-1400 Employee Benefits	2,394	0	31	0	0	0	0	0
0127-2-243-5300 Supplies	341,138	0	9,435	0	0	0	0	0
Total Emergency Response	389,599	0	9,553	0	0	0	0	0
Emergency Recovery								
0127-2-244-1100 Employee Wages	5,949	0	3,330	0	0	0	0	0
0127-2-244-1400 Employee Benefits	1,926	0	1,145	0	0	0	0	0
0127-2-244-2399 Contract	-28	0	925	0	0	0	0	0
0127-2-244-4050 Granite Creek - DFA 2017	27,532	27,000	12,132	27,000	27,000	27,000	27,000	27,000
0127-2-244-4211 Williams Creek -DFA	36,302	0	0	0	0	0	0	0
0127-2-244-5300 Supplies	540	0	300	0	0	0	0	0
Total Emergency Recovery	72,221	27,000	17,832	27,000	27,000	27,000	27,000	27,000
Projects								
0127-2-620-4050 Community Wildfire Protection Plan	2,300	219,000	4,741	197,000	197,000	0	0	0

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Year End NOT Complete

	2018 ACTUAL	2019 BUDGET	2019 ACTUAL	2020 BUDGET	2021 BUDGET	2022 BUDGET	2023 BUDGET	2024 BUDGET
	\$	\$	\$	\$ YEAR 1	\$ YEAR 2	\$ YEAR 3	\$ YEAR 4	\$ YEAR 5
127 Emergency Measures Program								
0127-2-620-4051 Fuel Management Treatment Program	53,410	0	259,917	124,000	124,000	0	0	0
0127-2-620-4059 Skeena River Study	84,540	107,939	101,124	90,000	90,000	90,000	90,000	90,000
0127-2-620-5300 Other Projects	2,640	0	5,155	68,003	0	0	0	0
Total Projects	142,889	326,939	370,936	479,003	411,000	90,000	90,000	90,000
Total Expenditures	832,729	709,939	667,401	792,903	634,440	313,440	313,440	313,440
Surplus/Deficit	66,279	0	-182,463	0	0	0	0	0
Total Emergency Measures Program	66,279	0	-182,463	0	0	0	0	0



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Year End NOT Complete

	2018 ACTUAL	2019 BUDGET	2019 ACTUAL	2020 BUDGET	2021 BUDGET	2022 BUDGET	2023 BUDGET	2024 BUDGET
	\$	\$	\$	\$ YEAR 1	\$ YEAR 2	\$ YEAR 3	\$ YEAR 4	\$ YEAR 5
128 Thornhill Dog Control								
Revenue								
Other Revenue								
0128-1-190-1590 Other Revenue	-0	-100	-3	-100	-100	-100	-100	-100
0128-1-190-5160 Dog Licenses	-6,170	-4,800	-5,755	-4,800	-4,800	-4,800	-4,800	-4,800
0128-1-190-5170 Contract Revenue	-685	-500	-640	-500	-500	-500	-500	-500
0128-1-190-5290 Injured Animal Fund	-3,821	-2,000	-3,638	-2,000	-2,000	-2,000	-2,000	-2,000
Total Other Revenue	-10,676	-7,400	-10,035	-7,400	-7,400	-7,400	-7,400	-7,400
Grant in Lieu								
0128-1-200-2200 Federal Grant in Lieu	-84	0	-80	0	0	0	0	0
Total Grant in Lieu	-84	0	-80	0	0	0	0	0
Sale of Services								
0128-1-400-4200 Impoundment Fees	-3,680	-4,500	-4,370	-4,500	-4,500	-4,500	-4,500	-4,500
0128-1-400-4204 Boarding Fees Vacation	-504	-500	-306	-500	-500	-500	-500	-500
0128-1-400-4213 Adoption Fees - In	-50	0	0	0	0	0	0	0
0128-1-400-4214 Adoption Fees - Out	-7,585	-5,000	-7,685	-5,000	-5,000	-5,000	-5,000	-5,000
Total Sale of Services	-11,819	-10,000	-12,361	-10,000	-10,000	-10,000	-10,000	-10,000
Investment Revenue								
0128-1-500-8000 Interest Earned	-642	-200	-1,166	-200	-200	-200	-200	-200
Total Investment Revenue	-642	-200	-1,166	-200	-200	-200	-200	-200
Tax. Requisition								
0128-1-700-1750 Tax Req. Electoral Areas	-154,448	-154,686	-154,686	-154,686	-163,850	-163,850	-163,850	-163,850
Total Tax. Requisition	-154,448	-154,686	-154,686	-154,686	-163,850	-163,850	-163,850	-163,850
Surplus/Deficit								
0128-1-900-9000 Surplus/Deficit	-42,173	-51,088	-51,088	-26,754	0	0	0	0
Total Surplus/Deficit	-42,173	-51,088	-51,088	-26,754	0	0	0	0
Municipal Ticket Information								
0128-1-529-5290 Fines/Penalties	-570	0	0	0	0	0	0	0
Total Municipal Ticket Information	-570	0	0	0	0	0	0	0
Total Revenue	-220,411	-223,374	-229,417	-199,040	-181,450	-181,450	-181,450	-181,450
Expenditures								
Administration								
0128-2-121-1000 R.D. Admin Charge	5,686	7,000	5,686	7,000	7,000	7,000	7,000	7,000
0128-2-121-1001 Admin Costs	10,816	12,820	11,227	12,820	12,820	12,820	12,820	12,820
0128-2-121-1100 Employee Wages	0	0	4,310	0	0	0	0	0
0128-2-121-2340 Training & Membership	1,043	3,500	5,280	3,500	3,500	3,500	3,500	3,500

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Year End NOT Complete

128 Thornhill Dog Control

	2018 ACTUAL	2019 BUDGET	2019 ACTUAL	2020 BUDGET	2021 BUDGET	2022 BUDGET	2023 BUDGET	2024 BUDGET
	\$	\$	\$	\$ YEAR 1	\$ YEAR 2	\$ YEAR 3	\$ YEAR 4	\$ YEAR 5
Total Administration	17,545	23,320	26,502	23,320	23,320	23,320	23,320	23,320
Operations								
0128-2-122-1001 Admin Cost- collections	0	200	0	200	200	200	200	200
0128-2-122-1100 Employee Wages	83,097	110,991	100,658	85,000	85,000	85,000	85,000	85,000
0128-2-122-1400 Employee Benefits	21,288	27,750	24,119	27,750	27,750	27,750	27,750	27,750
0128-2-122-2110 Travel	98	0	257	0	0	0	0	0
0128-2-122-2114 Vehicle Operation	5,854	5,500	7,495	5,500	5,500	5,500	5,500	5,500
0128-2-122-2300 Professional Fees	2,911	5,000	920	5,000	5,000	5,000	5,000	5,000
0128-2-122-2302 Spay/Neuter Fees	11,905	9,000	11,887	9,000	9,000	9,000	9,000	9,000
0128-2-122-2376 Insurance	3,397	4,400	4,406	4,400	4,400	4,400	4,400	4,400
0128-2-122-5300 Supplies	7,017	6,000	7,659	6,000	6,000	6,000	6,000	6,000
0128-2-122-5305 Animal Freight Charges	460	1,500	440	1,000	1,000	1,000	1,000	1,000
0128-2-122-7199 Contingency	3,255	5,933	3,821	17,590	0	0	0	0
Total Operations	139,281	176,274	161,663	161,440	143,850	143,850	143,850	143,850
Buildings								
0128-2-247-2131 Telephone	3,262	3,400	2,782	3,000	3,000	3,000	3,000	3,000
0128-2-247-2540 Lot & Building Maintenance	6,352	18,000	8,537	8,500	8,500	8,500	8,500	8,500
0128-2-247-5520 Natural Gas	1,568	1,200	2,091	1,600	1,600	1,600	1,600	1,600
0128-2-247-5530 Electricity	1,135	1,000	908	1,000	1,000	1,000	1,000	1,000
0128-2-247-5535 Water	180	180	180	180	180	180	180	180
Total Buildings	12,497	23,780	14,498	14,280	14,280	14,280	14,280	14,280
Total Expenditures	169,323	223,374	202,663	199,040	181,450	181,450	181,450	181,450
Surplus/Deficit	-51,088	0	-26,754	0	0	0	0	0
Total Thornhill Dog Control	-51,088	0	-26,754	0	0	0	0	0

5 YEAR FINANCIAL PLAN

For Period Ending 31-Dec-2019



Schedule A Draft #3 Year End NOT Complete	2018 ACTUAL	2019 BUDGET	2019 ACTUAL	2020 BUDGET	2021 BUDGET	2022 BUDGET	2023 BUDGET	2024 BUDGET
	\$	\$	\$	\$ YEAR 1	\$ YEAR 2	\$ YEAR 3	\$ YEAR 4	\$ YEAR 5
130 Copperside Estates Streetlighting								
Revenue								
Other Revenue								
0130-1-190-1590 Other Revenue	0	-7,265	0	-9,077	0	0	0	0
Total Other Revenue	0	-7,265	0	-9,077	0	0	0	0
Tax. Requisition								
0130-1-700-1750 Tax Req. Electoral Areas	-6,250	-6,250	-6,250	-6,250	-7,670	-7,670	-7,670	-7,670
Total Tax. Requisition	-6,250	-6,250	-6,250	-6,250	-7,670	-7,670	-7,670	-7,670
Surplus/Deficit								
0130-1-900-9000 Surplus/Deficit	3,920	5,845	5,845	7,657	0	0	0	0
Total Surplus/Deficit	3,920	5,845	5,845	7,657	0	0	0	0
Total Revenue	-2,330	-7,670	-405	-7,670	-7,670	-7,670	-7,670	-7,670
Expenditures								
Operations								
0130-2-122-1000 R.D. Admin Charge	320	320	320	320	320	320	320	320
0130-2-122-2500 Maintenance	422	150	101	150	150	150	150	150
0130-2-122-5530 Electricity	7,434	7,200	7,641	7,200	7,200	7,200	7,200	7,200
Total Operations	8,175	7,670	8,062	7,670	7,670	7,670	7,670	7,670
Total Expenditures	8,175	7,670	8,062	7,670	7,670	7,670	7,670	7,670
Surplus/Deficit	5,845	0	7,657	0	0	0	0	0
Total Copperside Estates Streetlightin	5,845	0	7,657	0	0	0	0	0

5 YEAR FINANCIAL PLAN

For Period Ending 31-Dec-2019



Schedule A Draft #3	2018 ACTUAL	2019 BUDGET	2019 ACTUAL	2020 BUDGET	2021 BUDGET	2022 BUDGET	2023 BUDGET	2024 BUDGET
Year End NOT Complete	\$	\$	\$	\$ YEAR 1	\$ YEAR 2	\$ YEAR 3	\$ YEAR 4	\$ YEAR 5
131 Gossan Creek Subdivision Streetlightir								
Revenue								
Tax. Requisition								
0131-1-700-1750 Tax Req. Electoral Areas	-240	-326	-326	-326	-326	-326	-326	-326
Total Tax. Requisition	-240	-326	-326	-326	-326	-326	-326	-326
Surplus/Deficit								
0131-1-900-9000 Surplus/Deficit	-410	-224	-224	-194	0	0	0	0
Total Surplus/Deficit	-410	-224	-224	-194	0	0	0	0
Total Revenue	-650	-550	-550	-520	-326	-326	-326	-326
Expenditures								
Operations								
0131-2-122-1000 R.D. Admin Charge	250	250	250	250	56	56	56	56
0131-2-122-5530 Electricity	176	300	106	270	270	270	270	270
Total Operations	426	550	356	520	326	326	326	326
Total Expenditures	426	550	356	520	326	326	326	326
Surplus/Deficit	-224	0	-194	0	0	0	0	0
Total Gossan Creek Subdivision Street	-224	0	-194	0	0	0	0	0



Schedule A Draft #3	2018 ACTUAL	2019 BUDGET	2019 ACTUAL	2020 BUDGET	2021 BUDGET	2022 BUDGET	2023 BUDGET	2024 BUDGET
Year End NOT Complete	\$	\$	\$	\$ YEAR 1	\$ YEAR 2	\$ YEAR 3	\$ YEAR 4	\$ YEAR 5
132 Lakelse Lake Streetlighting								
Revenue								
Tax Requisitions								
0132-1-700-1750 Tax Req. Electoral Areas	-400	-400	-400	-400	-550	-550	-550	-550
Total Tax Requisitions	-400	-400	-400	-400	-550	-550	-550	-550
Surplus/Deficit								
0132-1-900-9000 Surplus/Deficit	-1,068	-937	-937	-1,017	0	0	0	0
Total Surplus/Deficit	-1,068	-937	-937	-1,017	0	0	0	0
Total Revenue	-1,468	-1,337	-1,337	-1,417	-550	-550	-550	-550
Expenditures								
Operations								
0132-2-122-1000 R.D. Admin Charge	320	250	320	250	250	250	250	250
0132-2-122-5530 Electricity	211	300	0	300	300	300	300	300
0132-2-122-7199 Contingency	0	787	0	867	0	0	0	0
Total Operations	531	1,337	320	1,417	550	550	550	550
Total Expenditures	531	1,337	320	1,417	550	550	550	550
Surplus/Deficit	-937	0	-1,017	0	0	0	0	0
Total Lakelse Lake Streetlighting	-937	0	-1,017	0	0	0	0	0

5 YEAR FINANCIAL PLAN

For Period Ending 31-Dec-2019



Schedule A Draft #3

Year End NOT Complete

	2018 ACTUAL	2019 BUDGET	2019 ACTUAL	2020 BUDGET	2021 BUDGET	2022 BUDGET	2023 BUDGET	2024 BUDGET
	\$	\$	\$	\$ YEAR 1	\$ YEAR 2	\$ YEAR 3	\$ YEAR 4	\$ YEAR 5
133 South Hazelton Streetlighting								
Revenue								
Tax. Requisition								
0133-1-700-1750 Tax Req. Electoral Areas	-16,330	-17,356	-17,356	-18,728	-18,009	-18,009	-18,009	-18,009
Total Tax. Requisition	-16,330	-17,356	-17,356	-18,728	-18,009	-18,009	-18,009	-18,009
Surplus/Deficit								
0133-1-900-9000 Surplus/Deficit	480	936	936	719	0	0	0	0
Total Surplus/Deficit	480	936	936	719	0	0	0	0
Total Revenue	-15,850	-16,420	-16,420	-18,009	-18,009	-18,009	-18,009	-18,009
Expenditures								
Operations								
0133-2-122-1000 R.D. Admin Charge	320	320	320	320	320	320	320	320
0133-2-122-1001 Admin Costs	144	100	0	100	100	100	100	100
0133-2-122-5530 Electricity	16,322	16,000	16,819	17,589	17,589	17,589	17,589	17,589
Total Operations	16,786	16,420	17,139	18,009	18,009	18,009	18,009	18,009
Total Expenditures	16,786	16,420	17,139	18,009	18,009	18,009	18,009	18,009
Surplus/Deficit	936	0	719	0	0	0	0	0
Total South Hazelton Streetlighting	936	0	719	0	0	0	0	0



Schedule A Draft #3

Year End NOT Complete

134 Thornhill Streetlighting

Revenue

Tax. Requisition

	2018 ACTUAL	2019 BUDGET	2019 ACTUAL	2020 BUDGET	2021 BUDGET	2022 BUDGET	2023 BUDGET	2024 BUDGET
	\$	\$	\$	\$ YEAR 1	\$ YEAR 2	\$ YEAR 3	\$ YEAR 4	\$ YEAR 5
0134-1-700-1750 Tax Req. Electoral Areas	-102,440	-111,583	-111,583	-111,583	-111,583	-111,583	-111,583	-111,583
Total Tax. Requisition	-102,440	-111,583	-111,583	-111,583	-111,583	-111,583	-111,583	-111,583

Surplus/Deficit

0134-1-900-9000 Surplus/Deficit	-8,095	-2,057	-2,057	-4,812	0	0	0	0
Total Surplus/Deficit	-8,095	-2,057	-2,057	-4,812	0	0	0	0

Total Revenue	-110,535	-113,640	-113,640	-116,395	-111,583	-111,583	-111,583	-111,583
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Expenditures

Operations

0134-2-122-1000 R.D. Admin Charge	640	640	640	640	640	640	640	640
0134-2-122-2500 Maintenance	2,027	3,000	650	5,755	3,000	3,000	3,000	3,000
0134-2-122-5530 Electricity	105,811	110,000	107,539	110,000	107,943	107,943	107,943	107,943

Total Operations	108,478	113,640	108,828	116,395	111,583	111,583	111,583	111,583
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Total Expenditures	108,478	113,640	108,828	116,395	111,583	111,583	111,583	111,583
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Surplus/Deficit	-2,057	0	-4,812	0	0	0	0	0
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Total Thornhill Streetlighting	-2,057	0	-4,812	0	0	0	0	0
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5 YEAR FINANCIAL PLAN

For Period Ending 31-Dec-2019



Schedule A Draft #3	2018 ACTUAL	2019 BUDGET	2019 ACTUAL	2020 BUDGET	2021 BUDGET	2022 BUDGET	2023 BUDGET	2024 BUDGET
Year End NOT Complete	\$	\$	\$	\$ YEAR 1	\$ YEAR 2	\$ YEAR 3	\$ YEAR 4	\$ YEAR 5
135 New Remo Streetlighting								
Revenue								
Tax. Requisitions								
0135-1-700-1752 Parcel Tax	-700	-700	-700	-700	-700	-700	-700	-700
Total Tax. Requisitions	-700	-700	-700	-700	-700	-700	-700	-700
Surplus/Deficit								
0135-1-900-9000 Surplus/Deficit	-314	-151	-151	-125	0	0	0	0
Total Surplus/Deficit	-314	-151	-151	-125	0	0	0	0
Total Revenue	-1,014	-851	-851	-825	-700	-700	-700	-700
Expenditures								
Operations								
0135-2-122-1000 R.D. Admin Charge	200	200	200	200	75	75	75	75
0135-2-122-5530 Electricity	663	600	526	600	600	600	600	600
0135-2-122-7199 Contingency	0	51	0	25	25	25	25	25
Total Operations	863	851	726	825	700	700	700	700
Total Expenditures	863	851	726	825	700	700	700	700
Surplus/Deficit	-151	0	-125	0	0	0	0	0
Total New Remo Streetlighting	-151	0	-125	0	0	0	0	0

5 YEAR FINANCIAL PLAN

For Period Ending 31-Dec-2019



Schedule A Draft #3

Year End NOT Complete

	2018 ACTUAL	2019 BUDGET	2019 ACTUAL	2020 BUDGET	2021 BUDGET	2022 BUDGET	2023 BUDGET	2024 BUDGET
	\$	\$	\$	\$ YEAR 1	\$ YEAR 2	\$ YEAR 3	\$ YEAR 4	\$ YEAR 5
137 Skeena Regional Transit								
Revenue								
Other Revenue								
0137-1-190-1590 Fare Revenue	-57,188	-54,291	-53,812	-54,291	-54,291	-54,291	-54,291	-54,291
0137-1-190-1591 Other Revenue	0	0	-1,604	0	0	0	0	0
0137-1-190-1592 Northern Health Funding	-79,997	-80,000	-88,999	-92,000	-92,000	-92,000	-92,000	-92,000
0137-1-190-3000 Cost Share - Local Partners	-169,404	-161,621	-151,927	-158,580	-153,547	-153,547	-153,547	-153,547
Total Other Revenue	-306,590	-295,912	-296,342	-304,871	-299,838	-299,838	-299,838	-299,838
Tax Requisitions								
0137-1-700-1750 Tax Req. Electoral Areas	-50,000	-50,000	-50,000	-50,000	-50,000	-50,000	-50,000	-50,000
Total Tax Requisitions	-50,000	-50,000	-50,000	-50,000	-50,000	-50,000	-50,000	-50,000
Surplus/Deficit								
0137-1-900-9000 Surplus/Deficit	-24,826	-51,092	-51,092	-78,391	0	0	0	0
Total Surplus/Deficit	-24,826	-51,092	-51,092	-78,391	0	0	0	0
Total Revenue	-381,416	-397,004	-397,434	-433,262	-349,838	-349,838	-349,838	-349,838
Expenditures								
Operations								
0137-2-122-1000 R.D. Admin Charge	200	2,200	200	2,200	2,200	2,200	2,200	2,200
0137-2-122-2399 Contract	325,761	330,617	314,878	340,082	340,082	340,082	340,082	340,082
0137-2-122-2500 Maintenance	34	0	0	0	0	0	0	0
0137-2-122-5300 Supplies	3,008	2,500	2,651	2,500	2,500	2,500	2,500	2,500
0137-2-122-7199 Contingency	0	60,187	0	86,980	3,556	3,556	3,556	3,556
0137-2-122-8930 Bank Service Charges	1,321	1,500	1,314	1,500	1,500	1,500	1,500	1,500
Total Operations	330,324	397,004	319,043	433,262	349,838	349,838	349,838	349,838
Total Expenditures	330,324	397,004	319,043	433,262	349,838	349,838	349,838	349,838
Surplus/Deficit	-51,092	0	-78,391	0	0	0	0	0
Total Skeena Regional Transit	-51,092	0	-78,391	0	0	0	0	0



Schedule A Draft #3	2018 ACTUAL	2019 BUDGET	2019 ACTUAL	2020 BUDGET	2021 BUDGET	2022 BUDGET	2023 BUDGET	2024 BUDGET
Year End NOT Complete	\$	\$	\$	\$ YEAR 1	\$ YEAR 2	\$ YEAR 3	\$ YEAR 4	\$ YEAR 5
138 Terrace Area Urban Transit								
Revenue								
Grant in Lieu								
0138-1-200-2200 Federal Grant in Lieu	-145	0	-145	0	0	0	0	0
Total Grant in Lieu	-145	0	-145	0	0	0	0	0
Tax Req. Electoral Areas								
0138-1-700-1750 Tax. Req. Electoral Areas	-151,622	-154,979	-154,979	-165,301	-181,190	-181,190	-181,190	-181,190
Total Tax Req. Electoral Areas	-151,622	-154,979	-154,979	-165,301	-181,190	-181,190	-181,190	-181,190
Surplus/Deficit								
0138-1-900-9000 Surplus/Deficit	891	-2,496	-2,496	-15,889	0	0	0	0
Total Surplus/Deficit	891	-2,496	-2,496	-15,889	0	0	0	0
Total Revenue	-150,875	-157,475	-157,620	-181,190	-181,190	-181,190	-181,190	-181,190
Expenditures								
Operations								
0138-2-122-1000 R.D. Admin Charge	1,496	1,800	1,496	1,800	1,800	1,800	1,800	1,800
0138-2-122-1100 Employee wages	14,019	14,050	14,006	14,050	14,050	14,050	14,050	14,050
0138-2-122-1400 Employee Benefits	2,433	2,810	2,601	2,810	2,810	2,810	2,810	2,810
0138-2-122-2399 Contract	129,709	134,865	123,343	158,580	158,580	158,580	158,580	158,580
0138-2-122-2500 Maintenance	723	3,950	285	3,950	3,950	3,950	3,950	3,950
Total Operations	148,379	157,475	141,731	181,190	181,190	181,190	181,190	181,190
Total Expenditures	148,379	157,475	141,731	181,190	181,190	181,190	181,190	181,190
Surplus/Deficit	-2,496	0	-15,889	0	0	0	0	0
Total Terrace Area Urban Transit	-2,496	0	-15,889	0	0	0	0	0



Schedule A Draft #3

Year End NOT Complete

139 Hazelton Area Transit

Revenue

Other Revenue

	2018 ACTUAL	2019 BUDGET	2019 ACTUAL	2020 BUDGET	2021 BUDGET	2022 BUDGET	2023 BUDGET	2024 BUDGET
	\$	\$	\$	\$ YEAR 1	\$ YEAR 2	\$ YEAR 3	\$ YEAR 4	\$ YEAR 5
0139-1-190-1590 Fare Revenue	-32,187	-34,747	-37,792	-34,747	-34,747	-34,747	-34,747	-34,747
0139-1-190-1594 Other Revenue	-26,583	-98,874	-24,500	-95,341	-32,278	-32,278	-32,278	-32,278
0139-1-190-3000 Cost Share - First Nations	-90,256	-122,244	-83,034	-82,000	-82,000	-82,000	-82,000	-82,000

Total Other Revenue	-149,027	-255,865	-145,326	-212,088	-149,025	-149,025	-149,025	-149,025
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Tax Requisition

0139-1-700-1750 Tax. Req. Electoral Areas	-31,374	-33,633	-33,633	-39,199	-39,199	-39,199	-39,199	-39,199
0139-1-700-1751 Tax. Req. Municipal	-18,187	-18,627	-18,627	-20,776	-20,776	-20,776	-20,776	-20,776

Total Tax Requisition	-49,561	-52,260	-52,260	-59,975	-59,975	-59,975	-59,975	-59,975
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Grants

0139-1-600-1761 Provincial Grants	0	-100,000	-100,000	0	0	0	0	0
0139-1-600-1765 Gas Tax Funding	0	0	0	-52,000	-52,000	-52,000	-52,000	-52,000

Total Grants	0	-100,000	-100,000	-52,000	-52,000	-52,000	-52,000	-52,000
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Surplus/Deficit

0139-1-900-9000 Surplus/Deficit	43,196	37,047	37,047	63,063	0	0	0	0
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Total Surplus/Deficit	43,196	37,047	37,047	63,063	0	0	0	0
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Total Revenue	-155,392	-371,078	-260,539	-261,000	-261,000	-261,000	-261,000	-261,000
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Expenditures

Operations

0139-2-122-1000 R.D. Admin Charge	2,134	2,500	2,134	2,500	2,500	2,500	2,500	2,500
0139-2-122-1001 Admin Costs	149	500	0	500	500	500	500	500
0139-2-122-2399 Contract	190,156	268,078	221,469	258,000	258,000	258,000	258,000	258,000

Total Operations	192,439	271,078	223,603	261,000	261,000	261,000	261,000	261,000
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Contribution to Reserve Fund

0139-2-810-8210 Contribution to Reserve	0	100,000	100,000	0	0	0	0	0
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Total Contribution to Reserve Fund	0	100,000	100,000	0	0	0	0	0
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Total Expenditures	192,439	371,078	323,603	261,000	261,000	261,000	261,000	261,000
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Surplus/Deficit	37,047	0	63,063	0	0	0	0	0
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Total Hazelton Area Transit	37,047	0	63,063	0	0	0	0	0
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5 YEAR FINANCIAL PLAN

For Period Ending 31-Dec-2019



Schedule A Draft #3	2018 ACTUAL	2019 BUDGET	2019 ACTUAL	2020 BUDGET	2021 BUDGET	2022 BUDGET	2023 BUDGET	2024 BUDGET
Year End NOT Complete	\$	\$	\$	\$ YEAR 1	\$ YEAR 2	\$ YEAR 3	\$ YEAR 4	\$ YEAR 5
143 Refuse Sites								
Revenue								
Surplus/Deficit								
0143-1-900-9000 Surplus/Deficit - Closed	-0	0	-0	0	0	0	0	0
Total Surplus/Deficit	-0	0	-0	0	0	0	0	0
Total Revenue	-0	0	-0	0	0	0	0	0
Surplus/Deficit	-0	0	-0	0	0	0	0	0
Total Refuse Sites	-0	0	-0	0	0	0	0	0

5 YEAR FINANCIAL PLAN

For Period Ending 31-Dec-2019



Schedule A Draft #3	2018 ACTUAL	2019 BUDGET	2019 ACTUAL	2020 BUDGET	2021 BUDGET	2022 BUDGET	2023 BUDGET	2024 BUDGET
Year End NOT Complete	\$	\$	\$	\$ YEAR 1	\$ YEAR 2	\$ YEAR 3	\$ YEAR 4	\$ YEAR 5
144 Terrace Area Solid Waste and Recycabl								
Revenue								
Other/Revenue								
0144-1-190-1590 Capital Borrowing	-1,019,700	0	0	0	0	0	0	0
0144-1-190-1591 Other Revenue & misc sales	-2,291	-15,000	-46,020	-15,000	-15,000	-15,000	-15,000	-15,000
Total Other/Revenue	-1,021,991	-15,000	-46,020	-15,000	-15,000	-15,000	-15,000	-15,000
Curbside Collection Fees								
0144-1-411-1591 Other Revenue	-8,434	-8,000	-9,011	-8,000	-8,000	-8,000	-8,000	-8,000
0144-1-411-4010 User Fees	-580,820	-572,000	-581,584	-613,000	-625,000	-625,000	-625,000	-625,000
0144-1-411-5290 Fines/Penalties	-20,298	-9,000	-19,423	-9,000	-9,000	-9,000	-9,000	-9,000
Total Curbside Collection Fees	-609,552	-589,000	-610,018	-630,000	-642,000	-642,000	-642,000	-642,000
Tax. Requisition								
0144-1-700-1750 Tax. Requisition Electoral Areas	-544,595	-540,113	-540,113	-456,622	-456,622	-456,622	-456,622	-456,622
0144-1-700-1751 Tax. Req. Municipal	-821,735	-826,428	-826,428	-693,378	-693,378	-693,378	-693,378	-693,378
Total Tax. Requisition	-1,366,330	-1,366,541	-1,366,541	-1,150,000	-1,150,000	-1,150,000	-1,150,000	-1,150,000
Grants								
0144-1-600-1761 Provincial Ministries	0	-100,000	-100,000	0	0	0	0	0
0144-1-600-1762 FCM	0	-150,000	-22,428	-130,000	-130,000	0	0	0
0144-1-600-1765 Gas Tax Funding	-22,428	0	22,428	0	0	0	0	0
Total Grants	-22,428	-250,000	-100,000	-130,000	-130,000	0	0	0
Surplus/Deficit								
0144-1-900-9000 Surplus/Deficit	402,051	-685,483	-685,483	-1,070,675	0	0	0	0
Total Surplus/Deficit	402,051	-685,483	-685,483	-1,070,675	0	0	0	0
Tipping Fees/Cost Share								
0144-1-543-1590 Revenue-Cardboard	-93,533	-99,000	-93,137	-85,000	-85,000	-85,000	-85,000	-85,000
0144-1-543-3000 First Nation-Cost Share Revenue	-12,279	-12,300	-12,089	-12,300	-12,300	-12,300	-12,300	-12,300
0144-1-543-3010 Tipping fees	-1,173,255	-1,150,000	-1,563,829	-1,200,000	-1,429,875	-1,588,335	-1,617,495	-1,617,495
Total Tipping Fees/Cost Share	-1,279,067	-1,261,300	-1,669,054	-1,297,300	-1,527,175	-1,685,635	-1,714,795	-1,714,795
Total Revenue	-3,897,316	-4,167,324	-4,477,116	-4,292,975	-3,464,175	-3,492,635	-3,521,795	-3,521,795
Expenditures								
Administration								
0144-2-121-1000 R.D. Admin Charge	13,145	3,145	28,145	3,145	3,145	3,145	3,145	3,145
0144-2-121-1001 Admin Costs	2,426	0	0	0	0	0	0	0
0144-2-121-1100 Employee Wages	0	0	0	3,000	3,000	3,000	3,000	3,000
0144-2-121-1400 Employee Benefits	0	0	3,309	750	750	750	750	750
0144-2-121-2340 Training & Memberships	3,238	12,000	2,904	12,000	12,000	12,000	12,000	12,000
0144-2-121-5300 Supplies	13	0	955	0	0	0	0	0

5 YEAR FINANCIAL PLAN

For Period Ending 31-Dec-2019



Schedule A Draft #3	2018 ACTUAL	2019 BUDGET	2019 ACTUAL	2020 BUDGET	2021 BUDGET	2022 BUDGET	2023 BUDGET	2024 BUDGET
Year End NOT Complete	\$	\$	\$	\$ YEAR 1	\$ YEAR 2	\$ YEAR 3	\$ YEAR 4	\$ YEAR 5
144 Terrace Area Solid Waste and Recycabl								
0144-2-121-8930 Service Charges	0	0	-50	0	0	0	0	0
Total Administration	18,822	15,145	35,263	18,895	18,895	18,895	18,895	18,895
Operations								
0144-2-122-1100 Employee Wages	221,558	145,000	70,470	150,000	150,000	150,000	150,000	150,000
0144-2-122-1400 Employee Benefits	32,718	33,000	21,568	36,000	36,000	36,000	36,000	36,000
0144-2-122-2114 Vehicle Operations	2,047	2,000	3,987	3,000	3,000	3,000	3,000	3,000
0144-2-122-2131 Telephone	2,306	2,500	2,432	2,500	2,500	2,500	2,500	2,500
0144-2-122-2300 Professional Fees	0	25,000	1,806	20,000	20,000	20,000	20,000	20,000
0144-2-122-2340 Training and Memberships	9,788	0	8,927	10,000	10,000	10,000	10,000	10,000
0144-2-122-2399 Contract-ICI Cardboard	104,841	125,000	113,814	125,000	125,000	125,000	125,000	125,000
0144-2-122-4211 FCM-Thornhill gas project	47,278	150,000	71,949	150,000	0	0	0	0
0144-2-122-5300 Supplies	13,457	15,000	9,156	15,000	15,000	15,000	15,000	15,000
Total Operations	433,992	497,500	304,109	511,500	361,500	361,500	361,500	361,500
Transfer of Funds								
0144-2-799-4420 Transfer to Landfill Closure Costs	7,738	42,738	51,503	60,000	60,000	60,000	60,000	60,000
Total Transfer of Funds	7,738	42,738	51,503	60,000	60,000	60,000	60,000	60,000
Contribution to Reserve Fund								
0144-2-810-8210 Contribution to Reserve	0	100,000	100,000	200,000	0	0	0	0
Total Contribution to Reserve Fund	0	100,000	100,000	200,000	0	0	0	0
Zero Waste Program								
0144-2-620-4211 Diversion Initiatives	0	0	240	0	0	0	0	0
0144-2-620-4450 Projects	292	2,500	923	2,500	2,500	2,500	2,500	2,500
0144-2-620-5300 Supplies	46	2,500	6,334	2,500	2,500	2,500	2,500	2,500
Total Zero Waste Program	338	5,000	7,497	5,000	5,000	5,000	5,000	5,000
Curbside Collection Service								
0144-2-621-1000 R.D. Admin Charge	15,000	15,000	0	15,000	15,000	15,000	15,000	15,000
0144-2-621-2399 Contract	512,339	540,000	603,454	595,000	607,000	607,000	607,000	607,000
0144-2-621-5300 Supplies	21,485	20,000	16,244	20,000	20,000	20,000	20,000	20,000
Total Curbside Collection Service	548,824	575,000	619,698	630,000	642,000	642,000	642,000	642,000
Facilities- Maintenance								
0144-2-433-2376 Insurance	2,012	2,100	4,406	4,500	4,500	4,500	4,500	4,500
0144-2-433-4412 Maintenance-Rosswood Landfill	63,067	33,000	39,625	36,500	36,500	36,500	36,500	36,500
0144-2-433-4416 Maintenance-Thornhill Landfill	0	0	3,987	0	0	0	0	0
0144-2-433-4418 Maintenance - Usk Landfill	0	500	0	500	500	500	500	500
0144-2-433-4422 Terrace Area Solid Waste Contract	784,237	875,000	883,427	892,000	909,840	928,000	946,560	946,560
0144-2-433-4450 Maintenance-Forceman Ridge Landfill	311,306	349,000	325,419	320,000	326,400	332,900	339,600	339,600
0144-2-433-5300 Maintenance Thornhill Transfer Station	167,384	190,000	87,789	190,000	190,000	193,800	197,700	197,700
0144-2-433-7199 Contingency	0	573,301	0	515,040	0	0	0	0

5 YEAR FINANCIAL PLAN

For Period Ending 31-Dec-2019



Schedule A Draft #3	2018 ACTUAL	2019 BUDGET	2019 ACTUAL	2020 BUDGET	2021 BUDGET	2022 BUDGET	2023 BUDGET	2024 BUDGET
Year End NOT Complete	\$	\$	\$	\$ YEAR 1	\$ YEAR 2	\$ YEAR 3	\$ YEAR 4	\$ YEAR 5
144 Terrace Area Solid Waste and Recycabl								
Total Facilities- Maintenance	1,328,005	2,022,901	1,344,653	1,958,540	1,467,740	1,496,200	1,525,360	1,525,360
Capital Projects								
0144-2-622-4450 Forceman Landfill	0	0	1,719	0	0	0	0	0
Total Capital Projects	0	0	1,719	0	0	0	0	0
Solid Waste Management Planning								
0144-2-623-4496 Solid Waste Management Plan	2,667	0	0	0	0	0	0	0
0144-2-623-7187 Terrace Area Integrated SWMP	738	0	0	0	0	0	0	0
Total Solid Waste Management Planning	3,405	0	0	0	0	0	0	0
Fiscal Services								
0144-2-830-8121 Interest	341,655	341,655	374,615	341,655	341,655	341,655	341,655	341,655
0144-2-830-8131 Principal	529,053	567,385	567,385	567,385	567,385	567,385	567,385	567,385
Total Fiscal Services	870,708	909,040	942,000	909,040	909,040	909,040	909,040	909,040
Total Expenditures	3,211,833	4,167,324	3,406,442	4,292,975	3,464,175	3,492,635	3,521,795	3,521,795
Surplus/Deficit	-685,483	0	-1,070,675	0	0	0	0	0
Total Terrace Area Solid Waste and Rec	-685,483	0	-1,070,675	0	0	0	0	0

5 YEAR FINANCIAL PLAN

For Period Ending 31-Dec-2019



Schedule A Draft #3

Year End NOT Complete

	2018 ACTUAL	2019 BUDGET	2019 ACTUAL	2020 BUDGET	2021 BUDGET	2022 BUDGET	2023 BUDGET	2024 BUDGET
	\$	\$	\$	\$ YEAR 1	\$ YEAR 2	\$ YEAR 3	\$ YEAR 4	\$ YEAR 5
145 Hazeltons & Stewart Area Solid Waste								
Revenue								
Other Revenue								
0145-1-190-1590 Capital Borrowing	-427,959	0	0	0	0	0	0	0
0145-1-190-1591 Other Revenue & misc sales	-112,797	-901,071	87,096	-1,144,940	0	0	0	0
Total Other Revenue	-540,756	-901,071	87,096	-1,144,940	0	0	0	0
Tax Requisition								
0145-1-700-1750 Tax Requisition Electoral Areas	-969,469	-1,097,608	-1,097,608	-1,481,672	-1,457,821	-1,457,821	-1,457,821	-1,457,821
0145-1-700-1751 Tax. Req. Municipal	-207,356	-241,002	-241,002	-333,819	-320,010	-320,010	-320,010	-320,010
Total Tax Requisition	-1,176,825	-1,338,610	-1,338,610	-1,815,491	-1,777,831	-1,777,831	-1,777,831	-1,777,831
Grants								
0145-1-600-1590 Stewart's Gax Tax Grant	0	-528,000	-407,230	0	0	0	0	0
0145-1-600-1761 Provincial Ministries	0	-500,000	-500,000	-500,000	0	0	0	0
Total Grants	0	-1,028,000	-907,230	-500,000	0	0	0	0
Surplus/Deficit								
0145-1-900-9000 Surplus/Deficit	-1,219,821	-965,650	-965,650	1,194,960	0	0	0	0
Total Surplus/Deficit	-1,219,821	-965,650	-965,650	1,194,960	0	0	0	0
Transfer from Other Funds								
0145-1-899-4420 Transfer from Landfill Closure Fund	-728,277	0	0	0	0	0	0	0
Total Transfer from Other Funds	-728,277	0	0	0	0	0	0	0
Tipping Fees/Cost Share								
0145-1-543-1590 Tipping Fees-Hazelton	0	-25,000	0	0	0	0	0	0
0145-1-543-3000 First Nation - Cost Share Revenue	-476,382	-524,020	-534,887	-731,380	-524,020	-524,020	-524,020	-524,020
0145-1-543-3010 Tipping Fees-Meziadin Landfill	-84,189	-100,000	-215,306	-180,000	-180,000	-180,000	-180,000	-180,000
Total Tipping Fees/Cost Share	-560,571	-649,020	-750,193	-911,380	-704,020	-704,020	-704,020	-704,020
Total Revenue	-4,226,249	-4,882,351	-3,874,587	-3,176,851	-2,481,851	-2,481,851	-2,481,851	-2,481,851
Expenditures								
Administration								
0145-2-121-1000 R.D. Admin Charge	10,677	10,700	10,677	10,700	10,700	10,700	10,700	10,700
0145-2-121-2340 Training & Memberships	11,649	12,000	10,509	12,000	12,000	12,000	12,000	12,000
0145-2-121-5300 Supplies	262	0	955	0	0	0	0	0
Total Administration	22,588	22,700	22,141	22,700	22,700	22,700	22,700	22,700
Operations								
0145-2-122-1100 Employee Wages	106,467	134,000	157,210	134,000	134,000	134,000	134,000	134,000
0145-2-122-1400 Employee Benefits	31,534	33,000	38,169	33,000	33,000	33,000	33,000	33,000
0145-2-122-2114 Vehicle Operations	2,047	2,000	2,811	4,000	4,000	4,000	4,000	4,000

5 YEAR FINANCIAL PLAN

For Period Ending 31-Dec-2019



Schedule A Draft #3	2018 ACTUAL	2019 BUDGET	2019 ACTUAL	2020 BUDGET	2021 BUDGET	2022 BUDGET	2023 BUDGET	2024 BUDGET
Year End NOT Complete	\$	\$	\$	\$ YEAR 1	\$ YEAR 2	\$ YEAR 3	\$ YEAR 4	\$ YEAR 5
145 Hazeltons & Stewart Area Solid Waste								
0145-2-122-2131 Telephone	2,042	2,000	2,344	2,000	2,000	2,000	2,000	2,000
0145-2-122-2300 Professional Fees	0	25,000	1,473	20,000	20,000	20,000	20,000	20,000
0145-2-122-2399 Contract-ICI Cardboard	303	15,000	6,098	15,000	15,000	15,000	15,000	15,000
0145-2-122-5300 Supplies	11,894	12,500	8,276	12,500	12,500	12,500	12,500	12,500
0145-2-122-5310 Contract - Recycling	58,022	96,000	75,323	96,000	96,000	96,000	96,000	96,000
Total Operations	212,308	319,500	291,704	316,500	316,500	316,500	316,500	316,500
Transfer of Funds								
0145-2-799-4420 Transfer to Landfill Closure Costs	17,010	17,000	17,000	17,000	17,000	17,000	17,000	17,000
Total Transfer of Funds	17,010	17,000	17,000	17,000	17,000	17,000	17,000	17,000
Contribution to Reserve Fund								
0145-2-810-8210 Contribution to Reserve	0	500,000	500,000	0	0	0	0	0
Total Contribution to Reserve Fund	0	500,000	500,000	0	0	0	0	0
Zero Waste Program								
0145-2-620-4450 Projects	0	2,500	0	2,500	2,500	2,500	2,500	2,500
0145-2-620-5300 Supplies	73	2,500	2,303	2,500	2,500	2,500	2,500	2,500
Total Zero Waste Program	73	5,000	2,303	5,000	5,000	5,000	5,000	5,000
Facilities-Maintenance								
0145-2-433-2376 Insurance	62,644	2,100	6,058	2,100	2,100	2,100	2,100	2,100
0145-2-433-2399 Contract-NBC	683,493	765,000	725,780	735,000	735,000	735,000	735,000	735,000
0145-2-433-4402 Maintenance-Hazeltons Landfill	123,039	99,000	175,729	140,000	140,000	140,000	140,000	140,000
0145-2-433-4404 Maintenance-Iskut Landfill	73,708	94,000	105,616	100,000	100,000	100,000	100,000	100,000
0145-2-433-4408 Maintenance-Kitwanga Landfill	81,662	59,000	23,370	150,000	150,000	150,000	150,000	150,000
0145-2-433-4409 Maintenance-Meziadin Landfill	153,092	360,000	363,163	370,000	370,000	370,000	370,000	370,000
0145-2-433-4410 Maintenance-Nass	232	6,500	0	5,000	5,000	5,000	5,000	5,000
0145-2-433-4414 Maintenance-Telegraph Creek Landfill	20,620	6,000	0	5,000	5,000	5,000	5,000	5,000
0145-2-433-4419 Kitwanga Transfer Station	0	0	7,852	30,000	30,000	30,000	30,000	30,000
0145-2-433-4497 Stewart Transfer Station	19,155	50,000	249,117	260,000	260,000	260,000	260,000	260,000
0145-2-433-7187 Stewart Landfill Contribution	23,707	0	163,439	0	0	0	0	0
Total Facilities-Maintenance	1,241,353	1,441,600	1,820,123	1,797,100	1,797,100	1,797,100	1,797,100	1,797,100
Capital Projects								
0145-2-622-4402 Hazeltons Landfill Phase II	458,763	1,348,000	1,449,751	350,000	0	0	0	0
0145-2-622-4404 Meziadin Landfill	158,946	0	2,183	240,000	0	0	0	0
0145-2-622-4419 Kitwanga Transfer Station	1,205	0	31,840	40,000	0	0	0	0
0145-2-622-4497 Stewart Transfer Station	120,656	700,000	451,151	80,000	0	0	0	0
Total Capital Projects	739,569	2,048,000	1,934,924	710,000	0	0	0	0
Solid Waste Management Planning								
0145-2-623-4420 Landfill Closure Plan & Activities	720,189	40,000	0	45,000	60,000	60,000	60,000	60,000
0145-2-623-4496 Solid Waste Management Plan	2,633	5,000	0	0	0	0	0	0

5 YEAR FINANCIAL PLAN

For Period Ending 31-Dec-2019



Schedule A Draft #3 Year End NOT Complete	2018 ACTUAL	2019 BUDGET	2019 ACTUAL	2020 BUDGET	2021 BUDGET	2022 BUDGET	2023 BUDGET	2024 BUDGET
	\$	\$	\$	\$ YEAR 1	\$ YEAR 2	\$ YEAR 3	\$ YEAR 4	\$ YEAR 5
145 Hazeltons & Stewart Area Solid Waste								
0145-2-623-7187 Stewart Lanfill Closure	10,965	0	14,388	0	0	0	0	0
0145-2-623-7188 Hazelton, Stewart Intregated SWMP	30,362	220,000	203,414	0	0	0	0	0
Total Solid Waste Management Planning	764,149	265,000	217,802	45,000	60,000	60,000	60,000	60,000
Fiscal Services								
0145-2-830-8121 Interest	114,688	114,688	114,688	114,688	114,688	114,688	114,688	114,688
0145-2-830-8131 Principal	148,863	148,863	148,863	148,863	148,863	148,863	148,863	148,863
Total Fiscal Services	263,551	263,551	263,551	263,551	263,551	263,551	263,551	263,551
Total Expenditures	3,260,600	4,882,351	5,069,547	3,176,851	2,481,851	2,481,851	2,481,851	2,481,851
Surplus/Deficit	-965,650	0	1,194,960	0	0	0	0	0
Total Hazeltons & Stewart Area Solid W	-965,650	0	1,194,960	0	0	0	0	0

5 YEAR FINANCIAL PLAN

For Period Ending 31-Dec-2019



Schedule A Draft #3	2018 ACTUAL	2019 BUDGET	2019 ACTUAL	2020 BUDGET	2021 BUDGET	2022 BUDGET	2023 BUDGET	2024 BUDGET
Year End NOT Complete	\$	\$	\$	\$ YEAR 1	\$ YEAR 2	\$ YEAR 3	\$ YEAR 4	\$ YEAR 5
149 New Remo Dyke								
Revenue								
Other Revenue								
0149-1-190-1590 Other Revenue	0	-48,490	0	-48,490	0	0	0	0
Total Other Revenue	0	-48,490	0	-48,490	0	0	0	0
Tax.Requisition								
0149-1-700-1750 Tax. Req. Electoral Areas	-7,344	-7,344	-7,344	-7,344	-7,344	-7,344	-7,344	-7,344
0149-1-700-1754 Tax. Req. Rail Tax Mitigation	-1,485	-1,485	-1,485	-1,485	-1,485	-1,485	-1,485	-1,485
Total Tax.Requisition	-8,829	-8,829	-8,829	-8,829	-8,829	-8,829	-8,829	-8,829
Surplus/Deficit								
0149-1-900-9000 Surplus/Deficit	-118,150	-64,006	-64,006	-71,525	0	0	0	0
Total Surplus/Deficit	-118,150	-64,006	-64,006	-71,525	0	0	0	0
Total Revenue	-126,979	-121,325	-72,835	-128,844	-8,829	-8,829	-8,829	-8,829
Expenditures								
Administration								
0149-2-121-1000 R.D. Admin Charge	240	250	240	250	250	250	250	250
0149-2-121-1001 Admin Costs	0	2,275	0	2,275	2,275	2,275	2,275	2,275
0149-2-121-2500 Maintenance	2,120	4,425	1,070	4,425	4,425	4,425	4,425	4,425
0149-2-121-4211 Projects	60,613	0	0	0	0	0	0	0
0149-2-121-7199 Contingency	0	114,375	0	121,894	1,879	1,879	1,879	1,879
Total Administration	62,973	121,325	1,310	128,844	8,829	8,829	8,829	8,829
Total Expenditures	62,973	121,325	1,310	128,844	8,829	8,829	8,829	8,829
Surplus/Deficit	-64,006	0	-71,525	0	0	0	0	0
Total New Remo Dyke	-64,006	0	-71,525	0	0	0	0	0



Schedule A Draft #3
Year End NOT Complete

	2018 ACTUAL	2019 BUDGET	2019 ACTUAL	2020 BUDGET	2021 BUDGET	2022 BUDGET	2023 BUDGET	2024 BUDGET
	\$	\$	\$	\$ YEAR 1	\$ YEAR 2	\$ YEAR 3	\$ YEAR 4	\$ YEAR 5
150 Terrace Library Cost Sharing								
Revenue								
Grant In Lieu								
0150-1-200-2200 Federal Grant In Lieu	-73	0	-252	0	0	0	0	0
Total Grant In Lieu	-73	0	-252	0	0	0	0	0
Tax Requisition								
0150-1-700-1750 Tax Req. Electoral Areas	-221,444	-235,864	-235,864	-235,864	-235,864	-235,864	-235,864	-235,864
Total Tax Requisition	-221,444	-235,864	-235,864	-235,864	-235,864	-235,864	-235,864	-235,864
Surplus/Deficit								
0150-1-900-9000 Surplus/Deficit	-6,952	564	564	-6,846	0	0	0	0
Total Surplus/Deficit	-6,952	564	564	-6,846	0	0	0	0
Total Revenue	-228,469	-235,300	-235,552	-242,710	-235,864	-235,864	-235,864	-235,864
Expenditures								
Grant to Other Organization								
0150-2-195-1000 R.D. Admin Charge	320	300	320	300	300	300	300	300
0150-2-195-4211 Projects	1,525	0	0	0	0	0	0	0
0150-2-195-7150 Cost Share Agreement	227,188	235,000	228,386	228,740	235,000	235,000	235,000	235,000
0150-2-195-7199 Contingency	0	0	0	13,670	564	564	564	564
Total Grant to Other Organization	229,033	235,300	228,706	242,710	235,864	235,864	235,864	235,864
Total Expenditures	229,033	235,300	228,706	242,710	235,864	235,864	235,864	235,864
Surplus/Deficit	564	0	-6,846	0	0	0	0	0
Total Terrace Library Cost Sharing	564	0	-6,846	0	0	0	0	0

5 YEAR FINANCIAL PLAN

For Period Ending 31-Dec-2019



Schedule A Draft #3

Year End NOT Complete

151 Hazelton District Library

Revenue

Tax Requisition

	2018 ACTUAL	2019 BUDGET	2019 ACTUAL	2020 BUDGET	2021 BUDGET	2022 BUDGET	2023 BUDGET	2024 BUDGET
	\$	\$	\$	\$ YEAR 1	\$ YEAR 2	\$ YEAR 3	\$ YEAR 4	\$ YEAR 5
0151-1-700-1750 Tax Req. Electoral Areas	-63,152	-64,254	-64,254	-65,254	-65,254	-65,254	-65,254	-65,254
0151-1-700-1751 Tax. Req. Municipal	-4,608	-3,586	-3,586	-2,586	-2,586	-2,586	-2,586	-2,586
0151-1-700-1754 Tax. Req. Rail Tax Mitigation	-32,000	-32,000	-32,000	-32,000	-32,000	-32,000	-32,000	-32,000

Total Tax Requisition

Surplus/Deficit

Total Tax Requisition	-99,760	-99,840	-99,840	-99,840	-99,840	-99,840	-99,840	-99,840
0151-1-900-9000 Surplus/Deficit	-20	80	80	80	0	0	0	0
Total Surplus/Deficit	-20	80	80	80	0	0	0	0

Total Revenue

Expenditures

Grant to Other Organization

0151-2-195-1000 R.D. Admin Charge	320	240	320	240	320	320	320	320
0151-2-195-7160 Grant in Aid	99,540	99,520	99,520	99,520	99,520	99,520	99,520	99,520

Total Grant to Other Organization

Total Expenditures

Surplus/Deficit

Total Hazelton District Library

Total Grant to Other Organization	99,860	99,760	99,840	99,760	99,840	99,840	99,840	99,840
Total Expenditures	99,860	99,760	99,840	99,760	99,840	99,840	99,840	99,840
Surplus/Deficit	80	0	80	0	0	0	0	0
Total Hazelton District Library	80	0	80	0	0	0	0	0

5 YEAR FINANCIAL PLAN

For Period Ending 31-Dec-2019



Schedule A Draft #3	2018 ACTUAL	2019 BUDGET	2019 ACTUAL	2020 BUDGET	2021 BUDGET	2022 BUDGET	2023 BUDGET	2024 BUDGET
Year End NOT Complete	\$	\$	\$	\$ YEAR 1	\$ YEAR 2	\$ YEAR 3	\$ YEAR 4	\$ YEAR 5
155 Skeena Television Rebroadcasting								
Revenue								
Tax. Requisition								
0155-1-700-1750 Tax. Req. Electoral Areas	-16,564	-19,866	-19,866	-22,462	-20,000	-20,000	-20,000	-20,000
0155-1-700-1751 Tax. Req. Municipal	-9,964	-11,483	-11,483	-12,393	-14,535	-14,535	-14,535	-14,535
Total Tax. Requisition	-26,528	-31,349	-31,349	-34,855	-34,535	-34,535	-34,535	-34,535
Surplus/Deficit								
0155-1-900-9000 Surplus/Deficit	-0	-920	-920	0	0	0	0	0
Total Surplus/Deficit	-0	-920	-920	0	0	0	0	0
Total Revenue	-26,528	-32,269	-32,269	-34,855	-34,535	-34,535	-34,535	-34,535
Expenditures								
Grant to Other Organizations								
0155-2-195-1000 R.D. Admin Charge	320	320	320	320	0	0	0	0
0155-2-195-7160 Grant in Aid	25,288	31,949	31,949	34,535	34,535	34,535	34,535	34,535
Total Grant to Other Organizations	25,608	32,269	32,269	34,855	34,535	34,535	34,535	34,535
Total Expenditures	25,608	32,269	32,269	34,855	34,535	34,535	34,535	34,535
Surplus/Deficit	-920	0	-0	0	0	0	0	0
Total Skeena Television Rebroadcastin	-920	0	-0	0	0	0	0	0

5 YEAR FINANCIAL PLAN

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Schedule A Draft #3
Year End NOT Complete

	2018 ACTUAL	2019 BUDGET	2019 ACTUAL	2020 BUDGET	2021 BUDGET	2022 BUDGET	2023 BUDGET	2024 BUDGET
	\$	\$	\$	\$ YEAR 1	\$ YEAR 2	\$ YEAR 3	\$ YEAR 4	\$ YEAR 5
156 Heritage Register								
Revenue								
Tax. Requisitions								
0156-1-700-1750 Tax Req. Electoral Areas	-7,366	-13,901	-13,901	-13,901	-13,901	-13,901	-13,901	-13,901
Total Tax. Requisitions	-7,366	-13,901	-13,901	-13,901	-13,901	-13,901	-13,901	-13,901
Surplus/Deficit								
0156-1-900-9000 Surplus/Deficit	-12,334	-799	-799	-13,857	0	0	0	0
Total Surplus/Deficit	-12,334	-799	-799	-13,857	0	0	0	0
Total Revenue	-19,700	-14,700	-14,700	-27,758	-13,901	-13,901	-13,901	-13,901
Expenditures								
Administration								
0156-2-121-1000 R.D. Admin Charge	468	500	468	500	500	500	500	500
0156-2-121-1100 Employee Wages	6,202	3,500	268	3,500	3,500	3,500	3,500	3,500
0156-2-121-1191 Advisory Committee Expenses	0	1,500	0	1,500	1,500	1,500	1,500	1,500
0156-2-121-1400 Benefits	2,418	700	107	700	700	700	700	700
0156-2-121-2300 Professional Fees	0	4,500	0	4,500	4,500	4,500	4,500	4,500
0156-2-121-4211 Heritage Projects	9,388	3,000	0	3,000	3,000	3,000	3,000	3,000
0156-2-121-5300 Supplies	425	1,000	0	1,000	201	201	201	201
0156-2-121-7199 Contingency	0	0	0	13,058	0	0	0	0
Total Administration	18,901	14,700	843	27,758	13,901	13,901	13,901	13,901
Total Expenditures	18,901	14,700	843	27,758	13,901	13,901	13,901	13,901
Surplus/Deficit	-799	0	-13,857	0	0	0	0	0
Total Heritage Register	-799	0	-13,857	0	0	0	0	0



Schedule A Draft #3
Year End NOT Complete

	2018 ACTUAL	2019 BUDGET	2019 ACTUAL	2020 BUDGET	2021 BUDGET	2022 BUDGET	2023 BUDGET	2024 BUDGET
	\$	\$	\$	\$ YEAR 1	\$ YEAR 2	\$ YEAR 3	\$ YEAR 4	\$ YEAR 5
160 Planning Services								
Revenue								
Other Revenue								
0160-1-190-1590 Misc Revenue	0	0	-653	0	0	0	0	0
Total Other Revenue	0	0	-653	0	0	0	0	0
Electoral Area Planning								
0160-1-400-4050 A.L.R. Applications	-600	-2,000	-300	-2,000	-2,000	-2,000	-2,000	-2,000
0160-1-400-4051 Land Use Applications	-3,850	-1,000	-2,600	-1,000	-1,000	-1,000	-1,000	-1,000
0160-1-400-4052 Maps, Reports & Studies	0	-60	0	-60	-60	-60	-60	-60
Total Electoral Area Planning	-4,450	-3,060	-2,900	-3,060	-3,060	-3,060	-3,060	-3,060
Tax. Requisition								
0160-1-700-1750 Tax Req. Electoral Areas	-604,098	-716,805	-716,805	-592,467	-688,535	-707,335	-729,635	-729,635
Total Tax. Requisition	-604,098	-716,805	-716,805	-592,467	-688,535	-707,335	-729,635	-729,635
Grants - Provincial								
0160-1-600-1757 Planning Grant	-20,000	-5,933	-83,453	-102,933	0	0	0	0
0160-1-600-1761 Provincial Ministries	0	0	-200,000	0	0	0	0	0
Total Grants - Provincial	-20,000	-5,933	-283,453	-102,933	0	0	0	0
Surplus/Deficit								
0160-1-900-9000 Surplus/Deficit	-183,975	-111,148	-111,148	-257,410	0	0	0	0
Total Surplus/Deficit	-183,975	-111,148	-111,148	-257,410	0	0	0	0
Thornhill Planning								
0160-1-405-4050 A.L.R. Applications	0	-200	0	-200	-200	-200	-200	-200
0160-1-405-4051 Land Use Applications	-5,100	-2,000	-2,700	-2,000	-2,000	-2,000	-2,000	-2,000
0160-1-405-4052 Maps, Reports & Studies	0	-62	0	-62	-62	-62	-62	-62
Total Thornhill Planning	-5,100	-2,262	-2,700	-2,262	-2,262	-2,262	-2,262	-2,262
Total Revenue	-817,623	-839,208	-1,117,659	-958,132	-693,857	-712,657	-734,957	-734,957
Expenditures								
Regional Planning								
0160-2-614-1100 Employee wages	64	547	197	547	547	547	547	547
0160-2-614-1400 Employee Benefits	24	234	73	234	234	234	234	234
0160-2-614-5300 Supplies	0	2,556	0	2,556	2,556	2,556	2,556	2,556
Total Regional Planning	88	3,337	270	3,337	3,337	3,337	3,337	3,337
Sub Regional Planning								
0160-2-613-4450 Thornhill Community Plan	5,444	3,000	0	3,000	3,000	3,000	3,000	3,000
Total Sub Regional Planning	5,444	3,000	0	3,000	3,000	3,000	3,000	3,000

5 YEAR FINANCIAL PLAN

For Period Ending 31-Dec-2019



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Year End NOT Complete

	2018 ACTUAL	2019 BUDGET	2019 ACTUAL	2020 BUDGET	2021 BUDGET	2022 BUDGET	2023 BUDGET	2024 BUDGET
	\$	\$	\$	\$ YEAR 1	\$ YEAR 2	\$ YEAR 3	\$ YEAR 4	\$ YEAR 5
160 Planning Services								
Electoral Area Planning								
0160-2-615-1000 R.D. Admin Charge	4,164	2,500	4,164	2,500	2,500	2,500	2,500	2,500
0160-2-615-1100 Employee wages	184,400	240,000	197,468	230,000	235,000	239,700	244,500	244,500
0160-2-615-1400 Employee Benefits	33,753	52,800	38,307	52,800	58,700	72,800	90,300	90,300
0160-2-615-2110 Travel	5,133	12,000	1,464	12,000	12,000	12,000	12,000	12,000
0160-2-615-2114 Vehicle Operation	2,021	2,000	1,240	2,000	2,000	2,000	2,000	2,000
0160-2-615-2340 Training & Membership	11,567	13,000	13,259	13,000	13,000	13,000	13,000	13,000
0160-2-615-4211 Projects	737	5,000	77,520	50,000	0	0	0	0
0160-2-615-4600 By Law Enforcement Costs	1,220	5,000	3,200	5,000	5,000	5,000	5,000	5,000
0160-2-615-4605 Bylaw Development Costs	0	10,000	0	10,000	10,000	10,000	10,000	10,000
0160-2-615-5300 Supplies	11,509	10,000	8,289	8,670	8,670	8,670	8,670	8,670
0160-2-615-5310 Mapping Supplies & Services	5,272	20,000	18,840	20,000	20,000	20,000	20,000	20,000
0160-2-615-5312 Digital Mapping & other projects	93,082	97,000	52,297	97,000	0	0	0	0
0160-2-615-7199 Contingency	0	7,921	0	128,175	0	0	0	0
Total Electoral Area Planning	352,856	477,221	416,047	631,145	366,870	385,670	407,970	407,970
Thornhill Planning								
0160-2-616-1000 R.D. Admin Charge	1,819	2,000	1,819	2,000	2,000	2,000	2,000	2,000
0160-2-616-1100 Employee wages	183,678	200,000	170,226	196,500	196,500	196,500	196,500	196,500
0160-2-616-1400 Employee Benefits	49,806	40,000	46,142	34,500	34,500	34,500	34,500	34,500
0160-2-616-2110 Travel	2,679	3,000	143	3,000	3,000	3,000	3,000	3,000
0160-2-616-2114 Vehicle Operation	302	900	406	900	900	900	900	900
0160-2-616-2300 Professional Fees	12,898	10,000	2,150	35,000	35,000	35,000	35,000	35,000
0160-2-616-2340 Training & Membership	595	250	1,916	250	250	250	250	250
0160-2-616-4211 Projects	90,138	70,000	5,869	15,000	15,000	15,000	15,000	15,000
0160-2-616-4600 By Law Enforcement Costs	1,912	16,000	10,043	20,000	20,000	20,000	20,000	20,000
0160-2-616-4605 Bylaw Development Costs	0	5,000	671	5,000	5,000	5,000	5,000	5,000
0160-2-616-5300 Supplies	3,925	3,500	4,278	3,500	3,500	3,500	3,500	3,500
0160-2-616-5310 Mapping Supplies & Services	334	1,000	270	1,000	1,000	1,000	1,000	1,000
0160-2-616-5312 Digital Mapping Project	0	4,000	0	4,000	4,000	4,000	4,000	4,000
Total Thornhill Planning	348,087	355,650	243,933	320,650	320,650	320,650	320,650	320,650
Transfer to Reserve								
0160-2-810-8210 Contribution to Reserve	0	0	200,000	0	0	0	0	0
Total Transfer to Reserve	0	0	200,000	0	0	0	0	0
Total Expenditures	706,475	839,208	860,249	958,132	693,857	712,657	734,957	734,957
Surplus/Deficit	-111,148	0	-257,410	0	0	0	0	0
Total Planning Services	-111,148	0	-257,410	0	0	0	0	0

5 YEAR FINANCIAL PLAN

For Period Ending 31-Dec-2019



Schedule A Draft #3

Year End NOT Complete

	2018 ACTUAL	2019 BUDGET	2019 ACTUAL	2020 BUDGET	2021 BUDGET	2022 BUDGET	2023 BUDGET	2024 BUDGET
	\$	\$	\$	\$ YEAR 1	\$ YEAR 2	\$ YEAR 3	\$ YEAR 4	\$ YEAR 5
161 Economic Development Commission								
Revenue								
Other Revenue								
0161-1-190-1590 Other Revenue	-75,500	-25,000	-62,500	-25,000	-25,000	-25,000	-25,000	-25,000
0161-1-190-1592 Destination BC	-11,641	-10,000	-3,000	0	0	0	0	0
Total Other Revenue	-87,141	-35,000	-65,500	-25,000	-25,000	-25,000	-25,000	-25,000
Requisitions								
0161-1-700-1750 Tax Req. Electoral Areas	-38,383	-57,488	-57,488	-57,488	-57,488	-57,488	-57,488	-57,488
0161-1-700-1751 Tax. Req. Municipal	-4,687	-6,985	-6,985	-6,985	-6,985	-6,985	-6,985	-6,985
Total Requisitions	-43,070	-64,473	-64,473	-64,473	-64,473	-64,473	-64,473	-64,473
Grants - Provincial								
0161-1-600-1550 Rural Dividend Fund	-105,000	-100,000	-175,900	0	0	0	0	0
0161-1-600-1761 UBCM grant	0	-200,000	0	0	0	0	0	0
0161-1-600-1763 NDI Funding	-50,000	-70,000	-95,269	-85,000	-85,000	-85,000	-85,000	-85,000
Total Grants - Provincial	-155,000	-370,000	-271,169	-85,000	-85,000	-85,000	-85,000	-85,000
Surplus/Deficit								
0161-1-900-9000 Surplus/Deficit	-44,636	-130,718	-130,718	-375,742	0	0	0	0
Total Surplus/Deficit	-44,636	-130,718	-130,718	-375,742	0	0	0	0
Transfer from Reserve Fund								
0161-1-899-0161 Economic Development Reserve Fund	0	0	-200,000	0	0	0	0	0
Total Transfer from Reserve Fund	0	0	-200,000	0	0	0	0	0
Total Revenue	-329,847	-600,191	-731,860	-550,215	-174,473	-174,473	-174,473	-174,473
Expenditures								
Board Expenditures								
0161-2-113-1190 Director Remuneration	2,250	2,500	2,250	2,500	2,500	2,500	2,500	2,500
0161-2-113-1400 CPP Contributions	6	50	76	50	50	50	50	50
Total Board Expenditures	2,256	2,550	2,326	2,550	2,550	2,550	2,550	2,550
Administration								
0161-2-121-1000 R.D. Admin Charge	4,000	4,000	4,000	4,000	4,000	4,000	4,000	4,000
0161-2-121-1100 Employee wages	55,084	53,000	37,667	53,000	69,000	69,000	69,000	69,000
0161-2-121-1400 Employee Benefits	15,177	13,000	10,454	13,000	17,000	17,000	17,000	17,000
0161-2-121-2110 Travel	6,174	6,000	3,761	6,000	6,000	6,000	6,000	6,000
0161-2-121-2340 Training & Membership	3,103	5,000	4,000	5,000	5,000	5,000	5,000	5,000
0161-2-121-5300 Supplies	1,078	2,550	1,290	2,550	2,550	2,550	2,550	2,550
Total Administration	84,616	83,550	61,174	83,550	103,550	103,550	103,550	103,550
Contribution to Reserve Fund								

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Schedule A Draft #3	2018 ACTUAL	2019 BUDGET	2019 ACTUAL	2020 BUDGET	2021 BUDGET	2022 BUDGET	2023 BUDGET	2024 BUDGET
Year End NOT Complete	\$	\$	\$	\$ YEAR 1	\$ YEAR 2	\$ YEAR 3	\$ YEAR 4	\$ YEAR 5
161 Economic Development Commission								
0161-2-810-8210 Contribution to Reserve	0	200,000	0	0	0	0	0	0
Total Contribution to Reserve Fund	0	200,000	0	0	0	0	0	0
Projects								
0161-2-620-4100 Highway 37 Tourism Advertising	14,529	0	0	0	0	0	0	0
0161-2-620-4103 Hazelton Tourism Annual Contribution	12,500	12,600	12,500	12,500	12,500	12,500	12,500	12,500
0161-2-620-4106 Wood Industry Attraction	28,672	0	0	0	0	0	0	0
0161-2-620-4117 Travel Northwest BC	585	0	0	0	0	0	0	0
0161-2-620-4120 Invest Northwest Website	2,000	0	0	0	0	0	0	0
0161-2-620-4121 Minerals North Conference	100	250	0	250	250	250	250	250
0161-2-620-4150 Miscellaneous Promotions	46,686	59,741	958	176,365	30,623	30,623	30,623	30,623
Total Projects	105,073	72,591	13,458	189,115	43,373	43,373	43,373	43,373
Strategic Plan								
0161-2-622-2200 Workforce and Resident Attraction	0	37,500	124,289	175,000	0	0	0	0
0161-2-622-2219 Connectivity Infrastructure Strategy	0	25,000	11,921	75,000	0	0	0	0
0161-2-622-2340 Skills Training	0	10,000	0	0	0	0	0	0
0161-2-622-4106 Business Retention & Expansion	0	5,000	84	0	0	0	0	0
0161-2-622-4115 Tourism Marketing	7,184	164,000	142,866	25,000	25,000	25,000	25,000	25,000
Total Strategic Plan	7,184	241,500	279,160	275,000	25,000	25,000	25,000	25,000
Total Expenditures	199,129	600,191	356,118	550,215	174,473	174,473	174,473	174,473
Surplus/Deficit	-130,718	0	-375,742	0	0	0	0	0
Total Economic Development Commis:	-130,718	0	-375,742	0	0	0	0	0

5 YEAR FINANCIAL PLAN

For Period Ending 31-Dec-2019



Schedule A Draft #3

Year End NOT Complete

	2018 ACTUAL	2019 BUDGET	2019 ACTUAL	2020 BUDGET	2021 BUDGET	2022 BUDGET	2023 BUDGET	2024 BUDGET
	\$	\$	\$	\$ YEAR 1	\$ YEAR 2	\$ YEAR 3	\$ YEAR 4	\$ YEAR 5
165 Noise, Nuisance, Unightly Premises B)								
Revenue								
Tax. Requisitions								
0165-1-700-1750 Tax. Req. Electoral Areas	-21,446	-13,558	-13,558	-9,160	-32,750	-32,750	-32,750	-32,750
Total Tax. Requisitions	-21,446	-13,558	-13,558	-9,160	-32,750	-32,750	-32,750	-32,750
Surplus/Deficit								
0165-1-900-9000 Surplus/Deficit	-9,304	-17,192	-17,192	-23,590	0	0	0	0
Total Surplus/Deficit	-9,304	-17,192	-17,192	-23,590	0	0	0	0
Municipal Ticket Information								
0165-1-529-5290 Fines/Penalties	-1,135	0	0	0	0	0	0	0
Total Municipal Ticket Information	-1,135	0	0	0	0	0	0	0
Total Revenue	-31,885	-30,750	-30,750	-32,750	-32,750	-32,750	-32,750	-32,750
Expenditures								
Noise - Electoral Areas								
0165-2-619-1000 R.D. Admin Charge	234	250	234	250	250	250	250	250
0165-2-619-1100 Employee Wages	1,781	1,500	1,422	1,500	1,500	1,500	1,500	1,500
0165-2-619-1400 Employee Benefits	534	300	427	300	300	300	300	300
0165-2-619-4600 By Law Enforcement Costs	10	400	0	400	400	400	400	400
0165-2-619-5300 Supplies	479	500	488	500	500	500	500	500
Total Noise - Electoral Areas	3,039	2,950	2,571	2,950	2,950	2,950	2,950	2,950
Unightly Premises Bylaw-Area C&E								
0165-2-629-1000 R.D. Admin Charge	955	1,000	955	1,000	1,000	1,000	1,000	1,000
0165-2-629-1100 Employee Wages	8,522	12,000	1,905	14,000	14,000	14,000	14,000	14,000
0165-2-629-1400 Employee Benefits	-1,106	2,700	425	2,700	2,700	2,700	2,700	2,700
0165-2-629-2110 Travel	49	600	0	600	600	600	600	600
0165-2-629-2114 Vehicle Operation	280	500	466	500	500	500	500	500
0165-2-629-4600 By Law Enforcement Costs	2,292	10,000	139	10,000	10,000	10,000	10,000	10,000
0165-2-629-5300 Supplies	662	1,000	699	1,000	1,000	1,000	1,000	1,000
Total Unightly Premises Bylaw-Area C&E	11,655	27,800	4,589	29,800	29,800	29,800	29,800	29,800
Total Expenditures	14,694	30,750	7,159	32,750	32,750	32,750	32,750	32,750
Surplus/Deficit	-17,192	0	-23,590	0	0	0	0	0
Total Noise, Nuisance, Unightly Premis	-17,192	0	-23,590	0	0	0	0	0



Schedule A Draft #3	2018 ACTUAL	2019 BUDGET	2019 ACTUAL	2020 BUDGET	2021 BUDGET	2022 BUDGET	2023 BUDGET	2024 BUDGET
Year End NOT Complete	\$	\$	\$	\$ YEAR 1	\$ YEAR 2	\$ YEAR 3	\$ YEAR 4	\$ YEAR 5
166 House Numbering								
Revenue								
Tax. Requisition								
0166-1-700-1750 Tax. Req. Electoral Areas	-10,550	-8,631	-8,631	-8,631	-9,636	-9,636	-9,636	-9,636
Total Tax. Requisition	-10,550	-8,631	-8,631	-8,631	-9,636	-9,636	-9,636	-9,636
Surplus/Deficit								
0166-1-900-9000 Surplus/Deficit	-12,776	-15,879	-15,879	895	0	0	0	0
Total Surplus/Deficit	-12,776	-15,879	-15,879	895	0	0	0	0
Total Revenue	-23,326	-24,510	-24,510	-7,736	-9,636	-9,636	-9,636	-9,636
Expenditures								
Operations								
0166-2-122-1000 R.D. Admin charge	320	350	320	350	350	350	350	350
0166-2-122-1100 Employee Wages	5,091	3,500	12,655	3,500	3,500	3,500	3,500	3,500
0166-2-122-1400 Employee Benefits	2,036	1,000	5,062	1,000	1,000	1,000	1,000	1,000
0166-2-122-4211 Projects	0	0	7,343	0	0	0	0	0
0166-2-122-5300 Supplies	0	1,000	25	1,000	1,000	1,000	1,000	1,000
0166-2-122-7199 Contingency	0	18,660	0	1,886	3,786	3,786	3,786	3,786
Total Operations	7,448	24,510	25,405	7,736	9,636	9,636	9,636	9,636
Total Expenditures	7,448	24,510	25,405	7,736	9,636	9,636	9,636	9,636
Surplus/Deficit	-15,879	0	895	0	0	0	0	0
Total House Numbering	-15,879	0	895	0	0	0	0	0

5 YEAR FINANCIAL PLAN

For Period Ending 31-Dec-2019



Schedule A Draft #3	2018 ACTUAL	2019 BUDGET	2019 ACTUAL	2020 BUDGET	2021 BUDGET	2022 BUDGET	2023 BUDGET	2024 BUDGET
Year End NOT Complete	\$	\$	\$	\$ YEAR 1	\$ YEAR 2	\$ YEAR 3	\$ YEAR 4	\$ YEAR 5
170 Thornhill Community Centre								
Revenue								
Other Revenue								
0170-1-190-1590 Other Revenue	-30,229	-45,408	1	0	0	0	0	0
Total Other Revenue	-30,229	-45,408	1	0	0	0	0	0
Grant in Lieu								
0170-1-200-2200 Federal Grant in Lieu	-41	0	-42	0	0	0	0	0
Total Grant in Lieu	-41	0	-42	0	0	0	0	0
Tax. Req.								
0170-1-700-1750 Tax Req. Electoral Areas	-100,000	-108,000	-108,000	-108,000	-108,000	-108,000	-108,000	-108,000
Total Tax. Req.	-100,000	-108,000	-108,000	-108,000	-108,000	-108,000	-108,000	-108,000
Rental Revenue								
0170-1-531-1405 Hall Rental -No GST	-1,008	0	0	0	0	0	0	0
0170-1-531-1407 Hall Rental	-14,437	-20,300	-20,821	-18,000	-18,000	-18,000	-18,000	-18,000
0170-1-531-1409 Supplementary Hall Rental Fees	-3,541	0	-6,803	-5,500	-5,500	-5,500	-5,500	-5,500
Total Rental Revenue	-18,985	-20,300	-27,624	-23,500	-23,500	-23,500	-23,500	-23,500
Grants								
0170-1-600-1550 Rural Dividend Fund	0	-10,000	0	0	0	0	0	0
0170-1-600-1761 Provincial Ministries	0	-100,000	-100,000	0	0	0	0	0
0170-1-600-1763 NDI Grant	-30,000	0	0	0	0	0	0	0
0170-1-600-1765 Gas Tax Funding	-180,000	0	0	0	0	0	0	0
Total Grants	-210,000	-110,000	-100,000	0	0	0	0	0
Surplus/Deficit								
0170-1-900-9000 Surplus/Deficit	37,243	91,384	91,384	25,944	0	0	0	0
Total Surplus/Deficit	37,243	91,384	91,384	25,944	0	0	0	0
Total Revenue	-322,012	-192,324	-144,282	-105,556	-131,500	-131,500	-131,500	-131,500
Expenditures								
Administration								
0170-2-121-1000 R.D. Admin Charge	2,981	3,000	2,981	3,000	3,000	3,000	3,000	3,000
0170-2-121-1001 Admin Costs	8,176	2,000	3,371	2,000	2,000	2,000	2,000	2,000
0170-2-121-2131 Telephone	1,065	1,100	885	1,100	1,100	1,100	1,100	1,100
0170-2-121-2376 Insurance	6,629	8,000	4,406	5,000	5,000	5,000	5,000	5,000
0170-2-121-4211 Projects	0	10,000	10,000	0	20,123	20,123	20,123	20,123
Total Administration	18,851	24,100	21,644	11,100	31,223	31,223	31,223	31,223
Operations								
0170-2-122-1100 Employee Wages	16,304	13,000	17,980	15,000	15,000	15,000	15,000	15,000



Schedule A Draft #3

Year End NOT Complete

	2018 ACTUAL	2019 BUDGET	2019 ACTUAL	2020 BUDGET	2021 BUDGET	2022 BUDGET	2023 BUDGET	2024 BUDGET
	\$	\$	\$	\$ YEAR 1	\$ YEAR 2	\$ YEAR 3	\$ YEAR 4	\$ YEAR 5
170 Thornhill Community Centre								
0170-2-122-1400 Employee Benefits	4,834	3,900	5,719	5,000	5,000	5,000	5,000	5,000
0170-2-122-2114 Vehicle Operation	130	100	123	100	100	100	100	100
0170-2-122-2397 Janitorial	3,860	5,500	6,090	5,500	5,500	5,500	5,500	5,500
0170-2-122-2540 Lot & Building Maintenance	15,453	12,000	8,899	12,000	12,000	12,000	12,000	12,000
0170-2-122-4211 Maintenance Projects	29	20,000	675	10,000	10,000	10,000	10,000	10,000
0170-2-122-5300 Supplies	6,944	2,000	1,904	2,000	2,000	2,000	2,000	2,000
0170-2-122-5520 Natural Gas	4,482	6,000	3,775	4,000	4,000	4,000	4,000	4,000
0170-2-122-5530 Electricity	3,724	4,000	3,238	3,500	3,500	3,500	3,500	3,500
0170-2-122-5535 Water	180	180	180	180	180	180	180	180
0170-2-122-7199 Contingency	220	1,544	0	37,176	42,997	42,997	42,997	42,997
Total Operations	56,159	68,224	48,582	94,456	100,277	100,277	100,277	100,277
Contribution to Capital								
0170-2-800-8532 Buildings	338,385	0	0	0	0	0	0	0
Total Contribution to Capital	338,385	0	0	0	0	0	0	0
Contribution to Reserve Fund								
0170-2-810-8210 Contribution to Reserve	0	100,000	100,000	0	0	0	0	0
Total Contribution to Reserve Fund	0	100,000	100,000	0	0	0	0	0
Total Expenditures	413,396	192,324	170,226	105,556	131,500	131,500	131,500	131,500
Surplus/Deficit	91,384	0	25,944	0	0	0	0	0
Total Thornhill Community Centre	91,384	0	25,944	0	0	0	0	0



Schedule A Draft #3

Year End NOT Complete

171 Kitwanga Community Association

Revenue

Grant in Lieu

	2018 ACTUAL	2019 BUDGET	2019 ACTUAL	2020 BUDGET	2021 BUDGET	2022 BUDGET	2023 BUDGET	2024 BUDGET
	\$	\$	\$	\$ YEAR 1	\$ YEAR 2	\$ YEAR 3	\$ YEAR 4	\$ YEAR 5
0171-1-200-2200 Federal Grant in	-15	0	-72	0	0	0	0	0
Total Grant in Lieu	-15	0	-72	0	0	0	0	0

Tax. Requisition

0171-1-700-1750 Tax Req. Electoral Areas	-32,750	-31,185	-31,185	-31,129	-31,185	-31,185	-31,185	-31,185
Total Tax. Requisition	-32,750	-31,185	-31,185	-31,129	-31,185	-31,185	-31,185	-31,185

Surplus/Deficit

0171-1-900-9000 Surplus/Deficit	-64	-65	-65	-71	0	0	0	0
Total Surplus/Deficit	-64	-65	-65	-71	0	0	0	0

Total Revenue	-32,829	-31,250	-31,321	-31,200	-31,185	-31,185	-31,185	-31,185
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Expenditures

Grant to Other Organizations

0171-2-195-1000 R.D. Admin Charge	200	200	200	200	185	185	185	185
0171-2-195-7160 Grant in Aid	32,564	31,050	31,050	31,000	31,000	31,000	31,000	31,000
Total Grant to Other Organizations	32,764	31,250	31,250	31,200	31,185	31,185	31,185	31,185

Total Expenditures	32,764	31,250	31,250	31,200	31,185	31,185	31,185	31,185
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Surplus/Deficit	-65	0	-71	0	0	0	0	0
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Total Kitwanga Community Associatio	-65	0	-71	0	0	0	0	0
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5 YEAR FINANCIAL PLAN

For Period Ending 31-Dec-2019



Schedule A Draft #3	2018 ACTUAL	2019 BUDGET	2019 ACTUAL	2020 BUDGET	2021 BUDGET	2022 BUDGET	2023 BUDGET	2024 BUDGET
Year End NOT Complete	\$	\$	\$	\$ YEAR 1	\$ YEAR 2	\$ YEAR 3	\$ YEAR 4	\$ YEAR 5
172 Southwest Lakeview Grant-in-aid Servi								
Revenue								
Tax. Requisitions								
0172-1-700-1752 Parcel Tax	-5,920	-5,920	-5,920	-5,920	-5,920	-5,920	-5,920	-5,920
Total Tax. Requisitions	-5,920	-5,920	-5,920	-5,920	-5,920	-5,920	-5,920	-5,920
Surplus/Deficit								
0172-1-900-9000 Surplus/Deficit	70	70	70	70	0	0	0	0
Total Surplus/Deficit	70	70	70	70	0	0	0	0
Total Revenue	-5,850	-5,850	-5,850	-5,850	-5,920	-5,920	-5,920	-5,920
Expenditures								
Grant to Other Organizations								
0172-2-195-1000 R.D. Admin Charge	320	250	320	250	320	320	320	320
0172-2-195-7160 Grant in aid	5,600	5,600	5,600	5,600	5,600	5,600	5,600	5,600
Total Grant to Other Organizations	5,920	5,850	5,920	5,850	5,920	5,920	5,920	5,920
Total Expenditures	5,920	5,850	5,920	5,850	5,920	5,920	5,920	5,920
Surplus/Deficit	70	0	70	0	0	0	0	0
Total Southwest Lakeview Grant-in-aid	70	0	70	0	0	0	0	0

5 YEAR FINANCIAL PLAN

For Period Ending 31-Dec-2019



Schedule A Draft #3	2018 ACTUAL	2019 BUDGET	2019 ACTUAL	2020 BUDGET	2021 BUDGET	2022 BUDGET	2023 BUDGET	2024 BUDGET
Year End NOT Complete	\$	\$	\$	\$ YEAR 1	\$ YEAR 2	\$ YEAR 3	\$ YEAR 4	\$ YEAR 5
173 South Hazelton Parks and Recreation								
Revenue								
Tax. Requisition								
0173-1-700-1750 Tax. Req. Electoral Areas	-4,000	-4,000	-4,000	-4,000	-4,000	-4,000	-4,000	-4,000
Total Tax. Requisition	-4,000	-4,000	-4,000	-4,000	-4,000	-4,000	-4,000	-4,000
Surplus/Deficit								
0173-1-900-9000 Surplus/Deficit	-5,454	-5,136	-5,136	-3,440	0	0	0	0
Total Surplus/Deficit	-5,454	-5,136	-5,136	-3,440	0	0	0	0
Total Revenue	-9,454	-9,136	-9,136	-7,440	-4,000	-4,000	-4,000	-4,000
Expenditures								
Administration								
0173-2-121-1000 R.D. Admin charge	320	200	320	200	200	200	200	200
0173-2-121-2376 Insurance	636	500	882	500	500	500	500	500
Total Administration	956	700	1,202	700	700	700	700	700
Operations								
0173-2-122-4050 Maintenance General	0	500	0	500	500	500	500	500
0173-2-122-4211 Projects	3,361	800	4,494	800	800	800	800	800
0173-2-122-7199 Contingency	0	7,136	0	5,440	2,000	2,000	2,000	2,000
Total Operations	3,361	8,436	4,494	6,740	3,300	3,300	3,300	3,300
Total Expenditures	4,317	9,136	5,696	7,440	4,000	4,000	4,000	4,000
Surplus/Deficit	-5,136	0	-3,440	0	0	0	0	0
Total South Hazelton Parks and Recrea	-5,136	0	-3,440	0	0	0	0	0



Schedule A Draft #3

Year End NOT Complete

	2018 ACTUAL	2019 BUDGET	2019 ACTUAL	2020 BUDGET	2021 BUDGET	2022 BUDGET	2023 BUDGET	2024 BUDGET
	\$	\$	\$	\$ YEAR 1	\$ YEAR 2	\$ YEAR 3	\$ YEAR 4	\$ YEAR 5
176 Terrace Recreation and Cemetery								
Revenue								
Grant in Lieu								
0176-1-200-2200 Federal Grant in Lieu	-794	0	-602	0	0	0	0	0
Total Grant in Lieu	-794	0	-602	0	0	0	0	0
Tax. Requisition								
0176-1-700-1750 Tax. Req. Electoral Areas	-630,000	-643,086	-643,086	-1,029,630	-844,995	-844,995	-844,995	-844,995
Total Tax. Requisition	-630,000	-643,086	-643,086	-1,029,630	-844,995	-844,995	-844,995	-844,995
Surplus/Deficit								
0176-1-900-9000 Surplus/Deficit	-81,468	-6,042	-6,042	184,635	0	0	0	0
Total Surplus/Deficit	-81,468	-6,042	-6,042	184,635	0	0	0	0
Total Revenue	-712,262	-649,128	-649,730	-844,995	-844,995	-844,995	-844,995	-844,995
Expenditures								
Grant to Other Organizations								
0176-2-195-1000 R.D. Admin Charge	320	500	320	500	500	500	500	500
0176-2-195-4211 Projects	188,382	81,241	94,898	47,865	47,865	47,865	47,865	47,865
0176-2-195-7150 Cost Share Agreement	517,518	548,259	739,146	796,630	796,630	796,630	796,630	796,630
0176-2-195-7199 Contingency	0	19,128	0	0	0	0	0	0
Total Grant to Other Organizations	706,220	649,128	834,364	844,995	844,995	844,995	844,995	844,995
Total Expenditures	706,220	649,128	834,364	844,995	844,995	844,995	844,995	844,995
Surplus/Deficit	-6,042	0	184,635	0	0	0	0	0
Total Terrace Recreation and Cemetery	-6,042	0	184,635	0	0	0	0	0



Schedule A Draft #3

Year End NOT Complete

	2018 ACTUAL	2019 BUDGET	2019 ACTUAL	2020 BUDGET	2021 BUDGET	2022 BUDGET	2023 BUDGET	2024 BUDGET
	\$	\$	\$	\$ YEAR 1	\$ YEAR 2	\$ YEAR 3	\$ YEAR 4	\$ YEAR 5
177 Upper Skeena Recreation								
Revenue								
Grants - Federal								
0177-1-601-1762 Federal Grant	-1,875,788	-400,000	0	0	0	0	0	0
Total Grants - Federal	-1,875,788	-400,000	0	0	0	0	0	0
Other Revenue								
0177-1-190-1590 Other Revenue	-517,750	-293,000	-2,489	-117,000	-117,000	-117,000	0	0
0177-1-190-1592 Fundraising Committee Efforts	-1,701	0	-5,520	0	0	0	0	0
0177-1-190-1593 Donations	-2,625,508	-551,000	-1,339,339	-100,000	-989,822	-989,822	-1,106,822	-1,106,822
Total Other Revenue	-3,144,959	-844,000	-1,347,347	-217,000	-1,106,822	-1,106,822	-1,106,822	-1,106,822
User Fees								
0177-1-411-3010 Facility Rentals	0	-60,000	-137,403	-110,000	-110,000	-110,000	-110,000	-110,000
0177-1-411-4010 Admission Fees	0	-20,000	-885	-20,000	-20,000	-20,000	-20,000	-20,000
Total User Fees	0	-80,000	-138,288	-130,000	-130,000	-130,000	-130,000	-130,000
Grant in Lieu								
0177-1-200-2200 Federal Grant in Lieu	-10	0	-51	0	0	0	0	0
Total Grant in Lieu	-10	0	-51	0	0	0	0	0
Tax. Req.								
0177-1-700-1750 Tax Req. Electoral Areas	-170,098	-172,647	-172,647	-191,921	-191,921	-191,921	-191,921	-191,921
0177-1-700-1751 Tax. Req. Municipal	-92,497	-89,948	-89,948	-93,852	-93,852	-93,852	-93,852	-93,852
Total Tax. Req.	-262,595	-262,595	-262,595	-285,773	-285,773	-285,773	-285,773	-285,773
Grants								
0177-1-600-1590 Other Revenue	0	0	-1,800	0	0	0	0	0
0177-1-600-1761 Provincial Ministries	-4,060,000	-900,000	-1,817,750	0	0	0	0	0
0177-1-600-1763 NDI Funding	-250,000	0	-57,844	0	0	0	0	0
0177-1-600-1765 Gas Tax Grant	0	-231,000	-615,179	0	0	0	0	0
Total Grants	-4,310,000	-1,131,000	-2,492,573	0	0	0	0	0
Surplus/Deficit								
0177-1-900-9000 Surplus/Deficit	-1,614,978	-812,131	-812,131	-1,876,803	0	0	0	0
Total Surplus/Deficit	-1,614,978	-812,131	-812,131	-1,876,803	0	0	0	0
Transfer From Other Funds								
0177-1-899-0177 Upper Skeena Rec. Centre Reserve Func	0	-1,200,000	-400,000	0	0	0	0	0
Total Transfer From Other Funds	0	-1,200,000	-400,000	0	0	0	0	0
Total Revenue	-11,208,330	-4,729,726	-5,452,985	-2,509,576	-1,522,595	-1,522,595	-1,522,595	-1,522,595

Expenditures



Schedule A Draft #3

Year End NOT Complete

	2018 ACTUAL	2019 BUDGET	2019 ACTUAL	2020 BUDGET	2021 BUDGET	2022 BUDGET	2023 BUDGET	2024 BUDGET
	\$	\$	\$	\$ YEAR 1	\$ YEAR 2	\$ YEAR 3	\$ YEAR 4	\$ YEAR 5
177 Upper Skeena Recreation								
Operations								
0177-2-122-2131 Telephone- Communications	212	13,000	8,023	10,000	10,000	10,000	10,000	10,000
0177-2-122-2340 Training & Membership	1,279	0	3,642	5,000	5,000	5,000	5,000	5,000
0177-2-122-2376 Insurance	0	32,000	36,651	36,000	36,000	36,000	36,000	36,000
0177-2-122-2399 Operation Contract	0	347,610	266,795	717,191	717,191	717,191	717,191	717,191
0177-2-122-2541 Start up Costs & Commissioning	115,181	575,000	505,352	0	0	0	0	0
0177-2-122-4211 Projects - After School Program etc	0	0	863	0	0	0	0	0
0177-2-122-5300 Supplies	0	0	28,598	274,404	274,404	274,404	274,404	274,404
0177-2-122-5301 Donation supplies	0	0	2,399	0	0	0	0	0
0177-2-122-5520 Propane	7,704	50,000	116,499	140,000	140,000	140,000	140,000	140,000
0177-2-122-5530 Electricity	4,539	65,000	107,420	130,000	130,000	130,000	130,000	130,000
0177-2-122-5535 Utilities	0	12,000	299	0	0	0	0	0
Total Operations	128,915	1,094,610	1,076,542	1,312,595	1,312,595	1,312,595	1,312,595	1,312,595
Contribution to Capital Fund								
0177-2-800-8532 Buildings-Community Works Fund	122,318	105,000	193,510	157,000	0	0	0	0
0177-2-800-8535 Building-contract B	1,955,857	980,000	460,361	35,000	0	0	0	0
0177-2-800-8536 Contract A	8,058,008	540,000	1,269,404	0	0	0	0	0
0177-2-800-8537 Building-Bio Mass	12,225	40,000	12,803	100,000	0	0	0	0
Total Contribution to Capital Fund	10,148,408	1,665,000	1,936,078	292,000	0	0	0	0
Contribution to Reserve Fund								
0177-2-810-8210 Contribution to Reserve	0	1,200,000	400,000	0	0	0	0	0
Total Contribution to Reserve Fund	0	1,200,000	400,000	0	0	0	0	0
Fundraising								
0177-2-620-2110 Travel	12,459	10,000	3,596	0	0	0	0	0
0177-2-620-2300 Consultant/professional fees	69,992	9,000	27,069	0	0	0	0	0
0177-2-620-4211 Projects - Associated Projects	10,729	0	225	0	0	0	0	0
0177-2-620-5300 Supplies	1,959	11,116	1,265	0	0	0	0	0
0177-2-620-7199 Contingency	0	0	0	134,981	0	0	0	0
Total Fundraising	95,140	30,116	32,154	134,981	0	0	0	0
Restricted Funds								
0177-2-621-4200 Transportation Study & Program	0	250,000	5,276	230,000	0	0	0	0
0177-2-621-4201 Artwork	0	100,000	25,039	70,000	0	0	0	0
0177-2-621-4202 Documentation	0	0	532	0	0	0	0	0
0177-2-621-4203 Youth Training Program	0	50,000	0	50,000	0	0	0	0
0177-2-621-4204 Sports Programming	0	60,000	0	60,000	0	0	0	0
0177-2-621-4450 Transportation	0	0	3,355	0	0	0	0	0
0177-2-621-4451 Documentation Program	0	150,000	0	150,000	0	0	0	0
Total Restricted Funds	0	610,000	34,201	560,000	0	0	0	0
Grant to Organizations								

5 YEAR FINANCIAL PLAN

For Period Ending 31-Dec-2019



Schedule A Draft #3	2018 ACTUAL	2019 BUDGET	2019 ACTUAL	2020 BUDGET	2021 BUDGET	2022 BUDGET	2023 BUDGET	2024 BUDGET
Year End NOT Complete	\$	\$	\$	\$ YEAR 1	\$ YEAR 2	\$ YEAR 3	\$ YEAR 4	\$ YEAR 5
177 Upper Skeena Recreation								
0177-2-195-1000 R.D. Admin Charge	320	0	320	0	0	0	0	0
0177-2-195-1001 Admin Costs	0	0	27,837	25,000	25,000	25,000	25,000	25,000
0177-2-195-2131 Telephone	103	0	0	0	0	0	0	0
0177-2-195-2300 Professional Fees	0	0	806	5,000	5,000	5,000	5,000	5,000
0177-2-195-5520 Propane	3,219	0	43,845	0	0	0	0	0
0177-2-195-7160 Grant in Aid	20,094	0	0	0	0	0	0	0
Total Grant to Organizations	23,736	0	72,809	30,000	30,000	30,000	30,000	30,000
Maintenance								
0177-2-433-2539 Equipment Maintenance	0	70,000	3,416	100,000	100,000	100,000	100,000	100,000
0177-2-433-2540 Facility Maintenance	0	60,000	20,982	80,000	80,000	80,000	80,000	80,000
Total Maintenance	0	130,000	24,398	180,000	180,000	180,000	180,000	180,000
Total Expenditures	10,396,199	4,729,726	3,576,182	2,509,576	1,522,595	1,522,595	1,522,595	1,522,595
Surplus/Deficit	-812,131	0	-1,876,803	0	0	0	0	0
Total Upper Skeena Recreation	-812,131	0	-1,876,803	0	0	0	0	0



Schedule A Draft #3	2018 ACTUAL	2019 BUDGET	2019 ACTUAL	2020 BUDGET	2021 BUDGET	2022 BUDGET	2023 BUDGET	2024 BUDGET
Year End NOT Complete	\$	\$	\$	\$ YEAR 1	\$ YEAR 2	\$ YEAR 3	\$ YEAR 4	\$ YEAR 5
178 Thornhill Parks and Recreation								
Revenue								
Other Revenue								
0178-1-190-1590 Other Revenue	0	0	-165	0	0	0	0	0
Total Other Revenue	0	0	-165	0	0	0	0	0
Grant in Lieu								
0178-1-200-2200 Federal Grant in Lieu	-54	0	-51	0	0	0	0	0
Total Grant in Lieu	-54	0	-51	0	0	0	0	0
Tax. Requisition								
0178-1-700-1750 Tax. Req. Electoral Areas	-94,335	-94,335	-94,335	-95,535	-103,315	-103,315	-103,315	-103,315
Total Tax. Requisition	-94,335	-94,335	-94,335	-95,535	-103,315	-103,315	-103,315	-103,315
Grants - Provincial								
0178-1-600-1761 Provincial Ministries	0	-100,000	-100,000	0	0	0	0	0
Total Grants - Provincial	0	-100,000	-100,000	0	0	0	0	0
Surplus/Deficit								
0178-1-900-9000 Surplus/Deficit	-9,660	-36,205	-36,205	-47,136	0	0	0	0
Total Surplus/Deficit	-9,660	-36,205	-36,205	-47,136	0	0	0	0
Total Revenue	-104,049	-230,540	-230,756	-142,671	-103,315	-103,315	-103,315	-103,315
Expenditures								
Administration								
0178-2-121-1000 R.D. Admin Charge	5,900	4,235	5,900	4,235	4,235	4,235	4,235	4,235
0178-2-121-2300 Professional & administration fees	0	0	400	0	0	0	0	0
0178-2-121-2376 Insurance	2,935	3,000	4,406	3,000	3,000	3,000	3,000	3,000
Total Administration	8,835	7,235	10,706	7,235	7,235	7,235	7,235	7,235
Operations								
0178-2-122-4050 Maintenance General	27,371	26,500	12,755	26,500	26,500	26,500	26,500	26,500
0178-2-122-4052 Maintenance Aspen Park	4,659	4,500	5,087	4,500	4,500	4,500	4,500	4,500
0178-2-122-4054 Maintenance Edlund Park	1,043	12,000	15,752	12,000	12,000	12,000	12,000	12,000
0178-2-122-4056 Maintenance Multi #1	3,260	5,375	3,640	5,375	5,375	5,375	5,375	5,375
0178-2-122-4058 Maintenance Multi #2	2,835	5,505	3,039	5,505	5,505	5,505	5,505	5,505
0178-2-122-4060 Maintenance Copermtn School	2,970	7,500	2,578	35,000	5,000	5,000	5,000	5,000
0178-2-122-4062 Maintenance Comm Centre Grounds	2,653	7,500	3,776	7,500	7,500	7,500	7,500	7,500
0178-2-122-4064 Maintenance Agricultural Grounds	5,764	10,000	9,794	10,000	10,000	10,000	10,000	10,000
0178-2-122-4066 Maintenance Thornhill Landing	3,724	7,000	5,119	12,500	12,500	12,500	12,500	12,500
0178-2-122-4068 Maintenance Tennis Courts	829	2,700	1,713	5,700	5,700	5,700	5,700	5,700
0178-2-122-4070 Maintenance 4 Way Stop Intersection	3,089	0	278	0	0	0	0	0
0178-2-122-4084 Maintenance Penner St. Tot Lot	811	1,500	2,568	1,500	1,500	1,500	1,500	1,500

5 YEAR FINANCIAL PLAN

For Period Ending 31-Dec-2019



Schedule A Draft #3	2018 ACTUAL	2019 BUDGET	2019 ACTUAL	2020 BUDGET	2021 BUDGET	2022 BUDGET	2023 BUDGET	2024 BUDGET
Year End NOT Complete	\$	\$	\$	\$ YEAR 1	\$ YEAR 2	\$ YEAR 3	\$ YEAR 4	\$ YEAR 5
178 Thornhill Parks and Recreation								
Total Operations	59,009	90,080	66,099	126,080	96,080	96,080	96,080	96,080
Contribution to Reserve								
0178-2-810-8210 Contribution to Reserve	0	100,000	100,000	0	0	0	0	0
Total Contribution to Reserve	0	100,000	100,000	0	0	0	0	0
Projects								
0178-2-620-4211 Projects	0	0	2,005	0	0	0	0	0
0178-2-620-7199 Contingency	0	33,225	0	9,356	0	0	0	0
0178-2-620-8531 Other Projects	0	0	4,810	0	0	0	0	0
Total Projects	0	33,225	6,814	9,356	0	0	0	0
Total Expenditures	67,844	230,540	183,620	142,671	103,315	103,315	103,315	103,315
Surplus/Deficit	-36,205	0	-47,136	0	0	0	0	0
Total Thornhill Parks and Recreation	-36,205	0	-47,136	0	0	0	0	0

5 YEAR FINANCIAL PLAN

For Period Ending 31-Dec-2019



Schedule A Draft #3 Year End NOT Complete	2018 ACTUAL	2019 BUDGET	2019 ACTUAL	2020 BUDGET	2021 BUDGET	2022 BUDGET	2023 BUDGET	2024 BUDGET
	\$	\$	\$	\$ YEAR 1	\$ YEAR 2	\$ YEAR 3	\$ YEAR 4	\$ YEAR 5
186 Economic Dev-Telegraph Creek Port								
Revenue								
Surplus/Deficit								
0186-1-900-9000 Surplus/Deficit	-117,508	-71,661	-71,661	-71,352	0	0	0	0
Total Surplus/Deficit	-117,508	-71,661	-71,661	-71,352	0	0	0	0
Total Revenue	-117,508	-71,661	-71,661	-71,352	0	0	0	0
Expenditures								
Operations								
0186-2-122-1001 Admin Costs	719	0	0	0	0	0	0	0
0186-2-122-2300 Professional Fees	44,828	0	309	0	0	0	0	0
0186-2-122-2500 Maintenance	300	71,661	0	71,352	0	0	0	0
Total Operations	45,847	71,661	309	71,352	0	0	0	0
Total Expenditures	45,847	71,661	309	71,352	0	0	0	0
Surplus/Deficit	-71,661	0	-71,352	0	0	0	0	0
Total Economic Dev-Telegraph Creek P	-71,661	0	-71,352	0	0	0	0	0

5 YEAR FINANCIAL PLAN

For Period Ending 31-Dec-2019



Schedule A Draft #3	2018 ACTUAL	2019 BUDGET	2019 ACTUAL	2020 BUDGET	2021 BUDGET	2022 BUDGET	2023 BUDGET	2024 BUDGET
Year End NOT Complete	\$	\$	\$	\$ YEAR 1	\$ YEAR 2	\$ YEAR 3	\$ YEAR 4	\$ YEAR 5
187 Planning-Lakelse Watershed Initiatives								
Revenue								
Funding Partners								
0187-1-190-1590 Lakelse Watershed Society	0	0	-644	0	0	0	0	0
0187-1-190-1593 Other Orgainzations	0	-6,500	0	-6,500	-6,500	-6,500	-6,500	-6,500
Total Funding Partners	0	-6,500	-644	-6,500	-6,500	-6,500	-6,500	-6,500
Provincial Grants								
0187-1-600-1766 Kemano MOU -Grant-in-lieu	-40,000	-40,000	-40,000	-66,000	-66,000	-66,000	-66,000	-66,000
Total Provincial Grants	-40,000	-40,000	-40,000	-66,000	-66,000	-66,000	-66,000	-66,000
Surplus/Deficit								
0187-1-900-9000 Surplus/Deficit	-92,048	-79,846	-79,846	-72,651	0	0	0	0
Total Surplus/Deficit	-92,048	-79,846	-79,846	-72,651	0	0	0	0
Total Revenue	-132,048	-126,346	-120,490	-145,151	-72,500	-72,500	-72,500	-72,500
Expenditures								
Operations								
0187-2-122-2114 Travel/Training	0	1,650	0	1,650	1,650	1,650	1,650	1,650
0187-2-122-2399 Contract	50,634	40,000	46,465	57,500	57,500	57,500	57,500	57,500
0187-2-122-4211 Projects	0	5,000	0	5,000	5,000	5,000	5,000	5,000
0187-2-122-5300 Supplies	1,568	4,500	1,374	4,500	4,500	4,500	4,500	4,500
0187-2-122-7199 Contingency	0	75,196	0	76,501	3,850	3,850	3,850	3,850
Total Operations	52,202	126,346	47,838	145,151	72,500	72,500	72,500	72,500
Total Expenditures	52,202	126,346	47,838	145,151	72,500	72,500	72,500	72,500
Surplus/Deficit	-79,846	0	-72,651	0	0	0	0	0
Total Planning-Lakelse Watershed Iniat	-79,846	0	-72,651	0	0	0	0	0

Regional District of Kitimat-Stikine
5 YEAR FINANCIAL PLAN

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For Period Ending 31-Dec-2019

Schedule A Draft #3	2018 ACTUAL	2019 BUDGET	2019 ACTUAL	2020 BUDGET	2021 BUDGET	2022 BUDGET	2023 BUDGET	2024 BUDGET
Year End NOT Complete								
	\$	\$	\$	\$ YEAR 1	\$ YEAR 2	\$ YEAR 3	\$ YEAR 4	\$ YEAR 5
241 Thornhill Water System								
Revenue								
Other Revenue								
0241-1-190-1591 Other Revenue	-333	0	-37,209	0	0	0	0	0
Total Other Revenue	-333	0	-37,209	0	0	0	0	0
User Fees								
0241-1-411-1591 Other Service Revenue	-6,002	0	-8,159	0	0	0	0	0
0241-1-411-4010 Flat Rate - User Fees	-252,905	-354,500	-253,146	-354,500	-354,500	-354,500	-354,500	-354,500
0241-1-411-4011 Metered - User Fees	-44,333	-47,500	-46,638	-47,500	-47,500	-47,500	-47,500	-47,500
0241-1-411-4012 Service Connection Fees	-6,000	-6,200	-22,911	-6,200	-6,200	-6,200	-6,200	-6,200
0241-1-411-5290 Fines/Penalties	-7,656	-5,000	-7,571	-5,000	-5,000	-5,000	-5,000	-5,000
Total User Fees	-316,896	-413,200	-338,425	-413,200	-413,200	-413,200	-413,200	-413,200
Grant in Lieu								
0241-1-200-2200 Federal Grant in Lieu	-11	0	-10	0	0	0	0	0
Total Grant in Lieu	-11	0	-10	0	0	0	0	0
Investment Revenue								
0241-1-500-8000 Interest Earned	-7,300	-5,000	-13,267	-5,000	-5,000	-5,000	-5,000	-5,000
Total Investment Revenue	-7,300	-5,000	-13,267	-5,000	-5,000	-5,000	-5,000	-5,000
Tax. Requisitions								
0241-1-700-1750 Tax Req. Electoral Areas	-18,750	-18,750	-18,750	-18,750	-18,750	-18,750	-18,750	-18,750
0241-1-700-1752 Frontage/Parcel	-106,250	-106,250	-106,250	-106,250	-106,250	-106,250	-106,250	-106,250
0241-1-700-1753 Frontage Tax R.D.	-1,473	-1,621	-1,394	-1,621	-1,621	-1,621	-1,621	-1,621
0241-1-700-1755 Parcel Tax - Woddlands Buy In	-59,250	-59,250	-59,250	-59,250	-59,250	-59,250	-59,250	-59,250
Total Tax. Requisitions	-185,723	-185,871	-185,644	-185,871	-185,871	-185,871	-185,871	-185,871
Grants - Provincial								
0241-1-600-1761 Prov. Grants	0	-270,000	-200,000	-20,000	0	0	0	0
Total Grants - Provincial	0	-270,000	-200,000	-20,000	0	0	0	0
Surplus/Deficit								
0241-1-900-9000 Surplus/Deficit	8,337	68,322	68,322	4,280	0	0	0	0
Total Surplus/Deficit	8,337	68,322	68,322	4,280	0	0	0	0
Transfer From Other Functions								
0241-1-799-4010 Supplies - Recoveries	-24,962	-30,000	-23,687	-30,000	-30,000	-30,000	-30,000	-30,000
0241-1-799-4017 General Truck Recoveries	-36,379	-40,000	-34,483	-47,579	-47,579	-47,579	-47,579	-47,579
Total Transfer From Other Functions	-61,341	-70,000	-58,170	-77,579	-77,579	-77,579	-77,579	-77,579
Transfer From Other Funds								
0241-1-899-1241 Thornhill Water Utility Reserve Fund	0	-120,000	-53,825	0	0	0	0	0



Schedule A Draft #3	2018 ACTUAL	2019 BUDGET	2019 ACTUAL	2020 BUDGET	2021 BUDGET	2022 BUDGET	2023 BUDGET	2024 BUDGET
Year End NOT Complete								
	\$	\$	\$	\$ YEAR 1	\$ YEAR 2	\$ YEAR 3	\$ YEAR 4	\$ YEAR 5
241 Thornhill Water System								
Total Transfer From Other Funds	0	-120,000	-53,825	0	0	0	0	0
Total Revenue	-563,267	-995,749	-818,229	-697,370	-681,650	-681,650	-681,650	-681,650
Expenditures								
Administration								
0241-2-121-1000 R.D. Admin Charge	15,145	17,500	15,145	17,500	17,500	17,500	17,500	17,500
0241-2-121-2340 Training & Memberships	9,943	5,000	5,528	8,000	8,000	8,000	8,000	8,000
0241-2-121-4211 Projects	0	80,000	0	50,000	0	0	0	0
Total Administration	25,088	102,500	20,673	75,500	25,500	25,500	25,500	25,500
Operations								
0241-2-122-1100 Employee wages	222,935	150,500	190,897	190,000	190,000	190,000	190,000	190,000
0241-2-122-1400 Employee Benefits	18,152	45,000	16,048	46,000	46,000	46,000	46,000	46,000
0241-2-122-2121 Postage	1,684	1,650	1,565	1,650	1,650	1,650	1,650	1,650
0241-2-122-2131 Telephone	23,817	27,000	20,925	27,000	27,000	27,000	27,000	27,000
0241-2-122-2300 Professional Fees	6,784	15,000	2,391	15,000	15,000	15,000	15,000	15,000
0241-2-122-2376 Insurance	10,322	10,500	4,406	10,500	10,500	10,500	10,500	10,500
0241-2-122-2540 Lot & building Maintenance	18,321	5,000	7,221	15,000	15,000	15,000	15,000	15,000
0241-2-122-4211 Projects	7,699	0	0	0	0	0	0	0
0241-2-122-5300 Supplies	25,786	25,500	13,307	15,000	15,000	15,000	15,000	15,000
0241-2-122-5311 Supplies/Tools - Shared	54,694	18,000	14,636	18,000	18,000	18,000	18,000	18,000
0241-2-122-5520 Natural Gas	1,241	2,000	917	2,000	2,000	2,000	2,000	2,000
0241-2-122-5530 Electricity	74,282	70,000	78,894	70,000	70,000	70,000	70,000	70,000
0241-2-122-7199 Contingency	0	46,249	0	65,720	100,000	100,000	100,000	100,000
Total Operations	465,716	416,399	351,206	475,870	510,150	510,150	510,150	510,150
Vehicle Maintenance								
0241-2-419-1408 Fuel	46,022	35,000	31,772	33,000	33,000	33,000	33,000	33,000
0241-2-419-2376 Vehicle Insurance	8,147	9,000	10,264	11,000	11,000	11,000	11,000	11,000
0241-2-419-4001 11 F150 SC	482	4,500	2,048	4,500	4,500	4,500	4,500	4,500
0241-2-419-4002 2017 Dodge 4500	1,368	6,000	2,118	6,000	6,000	6,000	6,000	6,000
0241-2-419-4003 2017 F350	672	1,500	799	1,500	1,500	1,500	1,500	1,500
0241-2-419-4004 01 F150	198	1,000	3,923	1,000	1,000	1,000	1,000	1,000
0241-2-419-4005 06 F350	641	0	0	0	0	0	0	0
0241-2-419-4006 08 Dodge Ram	10,617	3,000	137	0	0	0	0	0
0241-2-419-4007 16 Ram	1,527	2,000	7,838	3,000	3,000	3,000	3,000	3,000
0241-2-419-4008 Vehicle Maintenance 16 Dodge Van	0	0	6,192	3,000	3,000	3,000	3,000	3,000
0241-2-419-4010 Vehicle Maintenance 19 Dodge Ram Pick	0	0	519	3,000	3,000	3,000	3,000	3,000
0241-2-419-5300 Supplies	344	0	634	0	0	0	0	0
Total Vehicle Maintenance	70,019	62,000	66,245	66,000	66,000	66,000	66,000	66,000
System Maintenance								
0241-2-420-4022 System Maintenance-Labour	5,164	34,000	14,810	20,000	20,000	20,000	20,000	20,000

5 YEAR FINANCIAL PLAN

For Period Ending 31-Dec-2019



Schedule A Draft #3

Year End NOT Complete

	2018 ACTUAL	2019 BUDGET	2019 ACTUAL	2020 BUDGET	2021 BUDGET	2022 BUDGET	2023 BUDGET	2024 BUDGET
	\$	\$	\$	\$ YEAR 1	\$ YEAR 2	\$ YEAR 3	\$ YEAR 4	\$ YEAR 5
241 Thornhill Water System								
0241-2-420-5300 Equipment	37,397	30,000	18,301	25,000	25,000	25,000	25,000	25,000
Total System Maintenance	42,560	64,000	33,111	45,000	45,000	45,000	45,000	45,000
Hydrant Maintenance								
0241-2-421-1100 Employee wages	16,162	15,900	9,523	12,000	12,000	12,000	12,000	12,000
0241-2-421-2399 Equipment	117	6,500	180	6,000	6,000	6,000	6,000	6,000
0241-2-421-5300 Supplies	10,478	4,450	2,154	4,000	4,000	4,000	4,000	4,000
Total Hydrant Maintenance	26,756	26,850	11,857	22,000	22,000	22,000	22,000	22,000
Service Connections								
0241-2-422-1100 Employee Wages	348	1,000	181	1,000	1,000	1,000	1,000	1,000
0241-2-422-2399 Equipment	0	1,000	7,309	8,000	8,000	8,000	8,000	8,000
0241-2-422-5300 Supplies	1,100	2,000	6,363	4,000	4,000	4,000	4,000	4,000
Total Service Connections	1,448	4,000	13,853	13,000	13,000	13,000	13,000	13,000
Contribution to Capital Fund								
0241-2-800-8533 Machinery & Equipment	0	120,000	75,563	0	0	0	0	0
Total Contribution to Capital Fund	0	120,000	75,563	0	0	0	0	0
Contribution to Reserve Fund								
0241-2-810-8210 Contribution to Reserve	0	200,000	200,000	0	0	0	0	0
Total Contribution to Reserve Fund	0	200,000	200,000	0	0	0	0	0
Projects								
0241-2-620-8532 Thornhill Utility Rates review	0	0	50,000	0	0	0	0	0
Total Projects	0	0	50,000	0	0	0	0	0
Total Expenditures	631,588	995,749	822,509	697,370	681,650	681,650	681,650	681,650
Surplus/Deficit	68,322	0	4,280	0	0	0	0	0
Total Thornhill Water System	68,322	0	4,280	0	0	0	0	0

5 YEAR FINANCIAL PLAN

For Period Ending 31-Dec-2019



Schedule A Draft #3

Year End NOT Complete

	2018 ACTUAL	2019 BUDGET	2019 ACTUAL	2020 BUDGET	2021 BUDGET	2022 BUDGET	2023 BUDGET	2024 BUDGET
	\$	\$	\$	\$ YEAR 1	\$ YEAR 2	\$ YEAR 3	\$ YEAR 4	\$ YEAR 5
242 Terrace Rural Water System								
Revenue								
Other Revenue								
0242-1-190-1591 Other Revenue	-2,345	0	0	0	0	0	0	0
Total Other Revenue	-2,345	0	0	0	0	0	0	0
User Fees								
0242-1-411-4010 Flat Rate- User Fees	-15,314	-15,000	-15,842	-15,000	-15,000	-15,000	-15,000	-15,000
0242-1-411-4011 Metered - User Fees	-4,089	-5,000	-2,942	-5,000	-5,000	-5,000	-5,000	-5,000
0242-1-411-5290 Fines/Penalties	-651	0	-855	0	0	0	0	0
Total User Fees	-20,054	-20,000	-19,639	-20,000	-20,000	-20,000	-20,000	-20,000
Tax. Requisitions								
0242-1-700-1752 Parcel Tax	-137,350	-137,350	-137,350	-137,350	-137,350	-137,350	-137,350	-137,350
0242-1-700-1753 Parcel Tax R.D.	1,133	0	0	0	0	0	0	0
Total Tax. Requisitions	-136,217	-137,350	-137,350	-137,350	-137,350	-137,350	-137,350	-137,350
Surplus/Deficit								
0242-1-900-9000 Surplus/Deficit	-6,155	-17,851	-17,851	-28,037	0	0	0	0
Total Surplus/Deficit	-6,155	-17,851	-17,851	-28,037	0	0	0	0
Total Revenue	-164,771	-175,201	-174,841	-185,387	-157,350	-157,350	-157,350	-157,350
Expenditures								
Administration								
0242-2-121-1000 R.D. Admin Charge	3,082	4,000	3,082	4,000	4,000	4,000	4,000	4,000
0242-2-121-1100 Employee wages	0	4,125	0	0	0	0	0	0
0242-2-121-1400 Employee Benefits	0	1,375	0	0	0	0	0	0
0242-2-121-2300 Professional Fees	587	1,000	0	3,000	3,000	3,000	3,000	3,000
Total Administration	3,669	10,500	3,082	7,000	7,000	7,000	7,000	7,000
Operations								
0242-2-122-1100 Employee Wages	4,690	4,300	6,483	6,000	6,000	6,000	6,000	6,000
0242-2-122-1400 Employee Benefits	1,486	400	1,995	1,400	1,400	1,400	1,400	1,400
0242-2-122-2121 Postage	221	500	240	500	500	500	500	500
0242-2-122-2340 Training & Memberships	2,993	250	1,328	2,000	2,000	2,000	2,000	2,000
0242-2-122-2376 Insurance	2,012	2,750	4,406	4,500	4,500	4,500	4,500	4,500
0242-2-122-5300 Supplies	775	1,500	27	1,500	1,500	1,500	1,500	1,500
0242-2-122-7150 Contract	20,867	22,785	20,664	22,785	22,785	22,785	22,785	22,785
0242-2-122-7199 Contingency	0	22,679	0	30,165	2,128	2,128	2,128	2,128
Total Operations	33,044	55,164	35,142	68,850	40,813	40,813	40,813	40,813
System Maintenance								
0242-2-420-4022 Labour	0	530	0	530	530	530	530	530

5 YEAR FINANCIAL PLAN

For Period Ending 31-Dec-2019



Schedule A Draft #3	2018 ACTUAL	2019 BUDGET	2019 ACTUAL	2020 BUDGET	2021 BUDGET	2022 BUDGET	2023 BUDGET	2024 BUDGET
Year End NOT Complete	\$	\$	\$	\$ YEAR 1	\$ YEAR 2	\$ YEAR 3	\$ YEAR 4	\$ YEAR 5
242 Terrace Rural Water System								
0242-2-420-5300 Equipment	1,853	1,500	300	1,500	1,500	1,500	1,500	1,500
Total System Maintenance	1,853	2,030	300	2,030	2,030	2,030	2,030	2,030
Hydrant Maintenance								
0242-2-421-1100 Employee Wages	2,813	2,000	3,426	2,000	2,000	2,000	2,000	2,000
0242-2-421-5300 Supplies	833	800	146	800	800	800	800	800
Total Hydrant Maintenance	3,646	2,800	3,572	2,800	2,800	2,800	2,800	2,800
Fiscal Services								
0242-2-830-8121 Interest	55,006	55,006	55,006	55,006	55,006	55,006	55,006	55,006
0242-2-830-8131 Principal	49,701	49,701	49,701	49,701	49,701	49,701	49,701	49,701
Total Fiscal Services	104,707	104,707	104,707	104,707	104,707	104,707	104,707	104,707
Total Expenditures	146,919	175,201	146,803	185,387	157,350	157,350	157,350	157,350
Surplus/Deficit	-17,851	0	-28,037	0	0	0	0	0
Total Terrace Rural Water System	-17,851	0	-28,037	0	0	0	0	0

5 YEAR FINANCIAL PLAN

For Period Ending 31-Dec-2019



Schedule A Draft #3

Year End NOT Complete

	2018 ACTUAL	2019 BUDGET	2019 ACTUAL	2020 BUDGET	2021 BUDGET	2022 BUDGET	2023 BUDGET	2024 BUDGET
	\$	\$	\$	\$ YEAR 1	\$ YEAR 2	\$ YEAR 3	\$ YEAR 4	\$ YEAR 5
243 South Hazelton Water System								
Revenue								
Other Revenue								
0243-1-190-1591 Other Revenue	0	0	-522	0	0	0	0	0
Total Other Revenue	0	0	-522	0	0	0	0	0
User Fees								
0243-1-411-4010 Flat Rate - User Fees	-55,066	-55,720	-55,649	-55,720	-55,720	-55,720	-55,720	-55,720
0243-1-411-5290 Fines/Penalties	-1,854	-1,000	-2,035	-1,000	-1,000	-1,000	-1,000	-1,000
Total User Fees	-56,920	-56,720	-57,684	-56,720	-56,720	-56,720	-56,720	-56,720
Tax. Requisitions								
0243-1-700-1752 Parcel Tax	-124,982	-124,982	-124,982	-124,982	-124,982	-124,982	-124,982	-124,982
0243-1-700-1753 Parcel Tax R.D.	-616	-1,500	-622	-1,500	-1,500	-1,500	-1,500	-1,500
Total Tax. Requisitions	-125,598	-126,482	-125,604	-126,482	-126,482	-126,482	-126,482	-126,482
Grants								
0243-1-600-1761 Provincial Ministries	0	-200,000	-200,000	0	0	0	0	0
Total Grants	0	-200,000	-200,000	0	0	0	0	0
Surplus/Deficit								
0243-1-900-9000 Surplus/Deficit	74,331	5,357	5,357	-33,575	0	0	0	0
Total Surplus/Deficit	74,331	5,357	5,357	-33,575	0	0	0	0
Total Revenue	-108,187	-377,845	-378,452	-216,777	-183,202	-183,202	-183,202	-183,202
Expenditures								
Administration								
0243-2-121-1000 R.D. Admin Charge	5,854	6,000	5,854	6,000	6,000	6,000	6,000	6,000
0243-2-121-1100 Employee Wages	141	2,000	726	2,000	2,000	2,000	2,000	2,000
0243-2-121-1400 Employee Benefits	53	1,000	216	1,000	1,000	1,000	1,000	1,000
0243-2-121-2131 Telephone	84	0	86	0	0	0	0	0
0243-2-121-2300 Professional Fees	527	4,000	4,008	4,000	4,000	4,000	4,000	4,000
0243-2-121-2340 Training & Membership	2,683	2,500	1,332	2,500	2,500	2,500	2,500	2,500
Total Administration	9,342	15,500	12,221	15,500	15,500	15,500	15,500	15,500
Operations								
0243-2-122-1100 Employee Wages	9,051	8,000	7,694	8,000	8,000	8,000	8,000	8,000
0243-2-122-1400 Employee Benefits	2,913	3,338	2,637	3,338	3,338	3,338	3,338	3,338
0243-2-122-2121 Postage	339	500	351	500	500	500	500	500
0243-2-122-2131 Telephone	3,478	3,500	2,792	3,500	3,500	3,500	3,500	3,500
0243-2-122-2376 Insurance	2,935	3,000	4,406	4,500	4,500	4,500	4,500	4,500
0243-2-122-2399 Contract - New Hazelton	70,222	65,000	46,529	65,000	65,000	65,000	65,000	65,000
0243-2-122-2540 Lot & Building Maintenance	0	1,500	0	1,500	1,500	1,500	1,500	1,500

5 YEAR FINANCIAL PLAN

For Period Ending 31-Dec-2019



Schedule A Draft #3	2018 ACTUAL	2019 BUDGET	2019 ACTUAL	2020 BUDGET	2021 BUDGET	2022 BUDGET	2023 BUDGET	2024 BUDGET
Year End NOT Complete	\$	\$	\$	\$ YEAR 1	\$ YEAR 2	\$ YEAR 3	\$ YEAR 4	\$ YEAR 5
243 South Hazelton Water System								
0243-2-122-4019 Service Connections	0	4,500	0	4,500	4,500	4,500	4,500	4,500
0243-2-122-5300 Supplies	1,175	6,000	233	4,000	4,000	4,000	4,000	4,000
0243-2-122-5530 Electricity	9,489	8,000	9,978	8,000	8,000	8,000	8,000	8,000
0243-2-122-7199 Contingency	0	51,007	0	50,439	16,864	16,864	16,864	16,864
Total Operations	99,602	154,345	74,619	153,277	119,702	119,702	119,702	119,702
System Maintenance								
0243-2-420-2399 Contract	0	0	18,037	0	0	0	0	0
0243-2-420-4022 Maintenance	4,600	8,000	0	8,000	8,000	8,000	8,000	8,000
Total System Maintenance	4,600	8,000	18,037	8,000	8,000	8,000	8,000	8,000
Transfer to Other functions								
0243-2-799-0105 Feasibility Study Reserve	0	0	0	40,000	40,000	40,000	40,000	40,000
Total Transfer to Other functions	0	0	0	40,000	40,000	40,000	40,000	40,000
Contribution to Reserve Fund								
0243-2-810-8210 Contribution to Reserve	0	200,000	240,000	0	0	0	0	0
Total Contribution to Reserve Fund	0	200,000	240,000	0	0	0	0	0
Total Expenditures	113,545	377,845	344,877	216,777	183,202	183,202	183,202	183,202
Surplus/Deficit	5,357	0	-33,575	0	0	0	0	0
Total South Hazelton Water System	5,357	0	-33,575	0	0	0	0	0

5 YEAR FINANCIAL PLAN

For Period Ending 31-Dec-2019



Schedule A Draft #3	2018 ACTUAL	2019 BUDGET	2019 ACTUAL	2020 BUDGET	2021 BUDGET	2022 BUDGET	2023 BUDGET	2024 BUDGET
Year End NOT Complete								
	\$	\$	\$	\$ YEAR 1	\$ YEAR 2	\$ YEAR 3	\$ YEAR 4	\$ YEAR 5
340 Queensway Sewer Utility								
0340-2-122-2300 Professional Fees	6,552	8,000	557	8,000	8,000	8,000	8,000	8,000
0340-2-122-2376 Insurance	2,935	3,000	4,406	4,500	4,500	4,500	4,500	4,500
0340-2-122-4211 Queensway Erosion Project	952,268	40,000	1,463	10,000	0	0	0	0
0340-2-122-5300 Supplies	3,855	0	11,116	0	0	0	0	0
0340-2-122-5530 Electricity	731	0	0	0	0	0	0	0
0340-2-122-7199 Contingency	0	75,597	0	0	0	0	0	0
Total Operations	966,340	126,597	17,543	22,500	12,500	12,500	12,500	12,500
Collection-Treatment								
0340-2-421-1100 Employee wages	60,677	37,000	47,461	45,000	45,000	45,000	45,000	45,000
0340-2-421-1400 Employee Benefits	17,602	6,000	13,554	11,000	11,000	11,000	11,000	11,000
0340-2-421-4022 System Maint Labour	890	5,200	2,315	5,200	5,200	5,200	5,200	5,200
0340-2-421-4024 System Maint Equipment	32,354	14,000	11,936	25,000	25,000	25,000	25,000	25,000
0340-2-421-5300 Supplies	15,848	15,000	10,028	10,000	10,000	10,000	10,000	10,000
0340-2-421-5530 Electricity	10,455	11,600	14,619	11,600	11,600	11,600	11,600	11,600
0340-2-421-5535 Water	180	180	180	180	180	180	180	180
Total Collection-Treatment	138,006	88,980	100,092	107,980	107,980	107,980	107,980	107,980
Treatment								
0340-2-422-2300 Professional Fees	0	0	447	0	0	0	0	0
0340-2-422-2340 Training & Membership	0	0	43	5,000	5,000	5,000	5,000	5,000
0340-2-422-4024 System Maintenance Equipment	0	0	150	0	0	0	0	0
0340-2-422-5300 Supplies	0	0	66	1,000	1,000	1,000	1,000	1,000
Total Treatment	0	0	706	6,000	6,000	6,000	6,000	6,000
Service Connections								
0340-2-423-5300 Equipment & Supplies	0	0	1,049	0	0	0	0	0
Total Service Connections	0	0	1,049	0	0	0	0	0
Contribution to Reserve								
0340-2-810-8210 Contribution to Reserve	0	200,000	200,000	0	0	0	0	0
Total Contribution to Reserve	0	200,000	200,000	0	0	0	0	0
Total Expenditures	1,109,905	422,227	324,408	143,130	133,130	133,130	133,130	133,130
Surplus/Deficit	65,716	0	108,897	0	0	0	0	0
Total Queensway Sewer Utility	65,716	0	108,897	0	0	0	0	0



Schedule A Draft #3	2018 ACTUAL	2019 BUDGET	2019 ACTUAL	2020 BUDGET	2021 BUDGET	2022 BUDGET	2023 BUDGET	2024 BUDGET
Year End NOT Complete	\$	\$	\$	\$ YEAR 1	\$ YEAR 2	\$ YEAR 3	\$ YEAR 4	\$ YEAR 5
342 Thornhill Core Sewer System								
Revenue								
Tax. Requisitions								
0342-1-700-1750 Tax. Req. Electoral Areas	-189,250	-190,850	-190,850	-190,850	-190,850	-190,850	-190,850	-190,850
Total Tax. Requisitions	-189,250	-190,850	-190,850	-190,850	-190,850	-190,850	-190,850	-190,850
Surplus/Deficit								
0342-1-900-9000 Surplus/Deficit	-1,599	0	-0	-2	0	0	0	0
Total Surplus/Deficit	-1,599	0	-0	-2	0	0	0	0
Total Revenue	-190,849	-190,850	-190,850	-190,852	-190,850	-190,850	-190,850	-190,850
Expenditures								
R.D. Admin Charge								
0342-2-121-1000 R.D. Admin Charge	500	500	500	502	500	500	500	500
Total R.D. Admin Charge	500	500	500	502	500	500	500	500
Fiscal Services								
0342-2-830-8121 Interest	62,160	62,160	62,160	62,160	62,160	62,160	62,160	62,160
0342-2-830-8131 Principal	128,189	128,190	128,189	128,190	128,190	128,190	128,190	128,190
Total Fiscal Services	190,349	190,350	190,349	190,350	190,350	190,350	190,350	190,350
Total Expenditures	190,849	190,850	190,849	190,852	190,850	190,850	190,850	190,850
Surplus/Deficit	-0	0	-2	0	0	0	0	0
Total Thornhill Core Sewer System	-0	0	-2	0	0	0	0	0
Total Surplus (-)/Deficit	-3,810,319	0	-3,774,998	0	0	0	0	0
Report Totals	-3,810,319	0	-3,774,998	0	0	0	0	0